



KINGSMEN CREATIVES LTD.
(Company Registration Number: 200210790Z)

Unaudited Condensed Interim Financial Statements
For the Six Months and Financial Year Ended 31 December 2022

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Condensed interim consolidated statement of profit or loss and other comprehensive income

Group							
	Note	6 Months Ended			Year Ended		
		31 Dec 22 S\$'000	31 Dec 21 S\$'000	Change %	31 Dec 22 S\$'000	31 Dec 21 S\$'000	Change %
Revenue		205,962	156,091	31.9%	328,358	273,177	20.2%
Cost of sales		(161,724)	(120,598)	34.1%	(258,021)	(214,283)	20.4%
Gross profit		44,238	35,493	24.6%	70,337	58,894	19.4%
Other items of income							
Interest income		295	151	95.4%	464	268	73.1%
Other income	6	3,767	3,677	2.4%	6,055	9,005	-32.8%
Other items of expense							
Depreciation of property, plant and equipment		(1,291)	(1,407)	-8.2%	(2,667)	(2,960)	-9.9%
Employee benefits expense		(31,155)	(25,822)	20.7%	(55,118)	(48,254)	14.2%
Other expenses		(9,140)	(7,947)	15.0%	(13,207)	(13,880)	-4.8%
Interest expense		(558)	(375)	48.8%	(1,011)	(892)	13.3%
Share of result of joint venture		-	-	-	-	-	-
Share of results of associates		966	(358)	n/m	865	(1,132)	n/m
Profit before tax	7	7,122	3,412	108.7%	5,718	1,049	445.1%
Income tax expense	8	(1,122)	(1,066)	5.3%	(1,647)	(1,191)	38.3%
Profit/(loss) net of tax		6,000	2,346	155.8%	4,071	(142)	n/m
Other comprehensive income/(loss):							
Item that may be reclassified subsequently to profit or loss:							
Exchange differences on translating foreign operations, net of tax		(2,320)	494	n/m	(3,229)	1,285	n/m
		(2,320)	494	n/m	(3,229)	1,285	n/m
Items that will not be reclassified to profit or loss:							
Change in fair value of equity instruments at fair value through other comprehensive income		(578)	585	n/m	(1,138)	2,120	n/m
Defined benefit plan actuarial gain, net of tax		6	5	20.0%	6	5	20.0%
		(572)	590	n/m	(1,132)	2,125	n/m
Other comprehensive (loss)/income for the period/year, net of tax		(2,892)	1,084	n/m	(4,361)	3,410	n/m
Total comprehensive income/(loss)		3,108	3,430	-9.4%	(290)	3,268	n/m
Profit/(loss) net of tax attributable to:							
Equity holders of the Company		6,186	2,713	128.0%	4,637	1,004	361.9%
Non-controlling interests		(186)	(367)	-49.3%	(566)	(1,146)	-50.6%
Profit/(loss) net of tax		6,000	2,346	155.8%	4,071	(142)	n/m
Total comprehensive income/(loss) attributable to:							
Equity holders of the Company		3,187	3,838	-17.0%	252	4,495	-94.4%
Non-controlling interests		(79)	(408)	-80.6%	(542)	(1,227)	-55.8%
Total comprehensive income/(loss)		3,108	3,430	-9.4%	(290)	3,268	n/m
Earnings per share attributable to equity holders of the Company (cents per share)							
Basic	9	3.06	1.34		2.30	0.50	
Diluted	9	3.06	1.34		2.30	0.50	

Note :

n/m = not meaningful

Condensed interim statements of financial position

Note	Group		Company	
	As at 31 Dec 22 S\$'000	As at 31 Dec 21 S\$'000	As at 31 Dec 22 S\$'000	As at 31 Dec 21 S\$'000
ASSETS				
Non-current assets				
	6,734	7,118	5,523	5,766
Land use rights				
Property, plant and equipment	12	36,544	39,221	21,218
Investment property		1,479	1,591	-
Intangible assets		5,317	5,467	-
Investments in subsidiaries		-	-	27,202
Investment in joint venture		-	-	-
Investments in associates		3,422	3,257	2,502
Other investments	13	1,821	3,243	1,821
Right-of-use assets		2,639	2,962	8
Deferred tax assets		2,722	2,442	-
		<u>60,678</u>	<u>65,301</u>	<u>58,274</u>
				<u>63,456</u>
Current assets				
Inventories		1,364	1,641	-
Contract assets		37,394	24,651	-
Trade and other receivables		87,622	74,300	4,710
Other assets		3,574	2,983	80
Cash and cash equivalents		76,307	81,534	6,327
		<u>206,261</u>	<u>185,109</u>	<u>11,117</u>
				<u>8,758</u>
Total assets		<u>266,939</u>	<u>250,410</u>	<u>69,391</u>
				<u>72,214</u>
EQUITY AND LIABILITIES				
Equity attributable to equity holders of the Company				
Share capital		29,191	29,191	29,191
Retained earnings		87,368	82,628	23,835
Other reserves		(6,759)	(2,307)	(1,233)
		<u>109,800</u>	<u>109,512</u>	<u>51,793</u>
Non-controlling interests		(1,052)	(475)	-
Total equity		<u>108,748</u>	<u>109,037</u>	<u>51,793</u>
				<u>53,312</u>
Non-current liabilities				
Trade and other payables		1,077	1,134	-
Other financial liabilities	14	17,938	23,436	13,625
Deferred tax liabilities		290	278	81
		<u>19,305</u>	<u>24,848</u>	<u>13,706</u>
				<u>14,776</u>
Current liabilities				
Contract liabilities		6,264	6,329	-
Trade and other payables		114,887	91,638	2,476
Other financial liabilities	14	11,792	12,234	1,126
Other liabilities		3,851	4,532	69
Income tax payable		2,092	1,792	221
		<u>138,886</u>	<u>116,525</u>	<u>3,892</u>
				<u>4,126</u>
Total liabilities		<u>158,191</u>	<u>141,373</u>	<u>17,598</u>
Total equity and liabilities		<u>266,939</u>	<u>250,410</u>	<u>69,391</u>
				<u>72,214</u>

Condensed interim statements of changes in equity

Group	Attributable to equity holders of the Company					
	Share capital S\$'000	Retained earnings S\$'000	Other reserves S\$'000	Equity attributable to equity holders of the Company, total S\$'000	Non-controlling interests S\$'000	Equity, total S\$'000
Opening balance at 1 January 2022	29,191	82,628	(2,307)	109,512	(475)	109,037
Profit/(loss) for the year	-	4,637	-	4,637	(566)	4,071
<u>Other comprehensive income/(loss)</u>						
Change in fair value of equity instruments at fair value through other comprehensive income	-	-	(1,138)	(1,138)	-	(1,138)
Foreign currency translation	-	-	(3,253)	(3,253)	24	(3,229)
Defined benefit plan actuarial gain	-	6	-	6	- *	6
Other comprehensive income/(loss) for the year, net of tax	-	6	(4,391)	(4,385)	24	(4,361)
Total comprehensive income/(loss) for the year	-	4,643	(4,391)	252	(542)	(290)
<u>Changes in ownership interests in subsidiaries</u>						
Realisation of reserve upon struck off of a subsidiary	-	-	36	36	-	36
Dividends paid to non-controlling interests of a subsidiary	-	-	-	-	(35)	(35)
Total changes in ownership interests in subsidiaries	-	-	36	36	(35)	1
Total transactions with equity holders in their capacity as equity holders	-	-	36	36	(35)	1
<u>Others</u>						
Transfer of fair value reserve upon disposal of equity instrument at fair value through other comprehensive income	-	284	(284)	-	-	-
Appropriation to statutory reserve fund	-	(187)	187	-	-	-
Total others	-	97	(97)	-	-	-
Closing balance at 31 December 2022	29,191	87,368	(6,759)	109,800	(1,052)	108,748

* Amount less than S\$1,000

Condensed interim statements of changes in equity (cont'd)

Group	Attributable to equity holders of the Company					Equity, total S\$'000
	Share capital S\$'000	Retained earnings S\$'000	Other reserves S\$'000	Equity attributable to equity holders of the Company, total S\$'000	Non- controlling interests S\$'000	
Opening balance at 1 January 2021	29,191	82,260	(6,434)	105,017	772	105,789
Profit/(loss) for the year	-	1,004	-	1,004	(1,146)	(142)
<u>Other comprehensive income/(loss)</u>						
Change in fair value of equity instruments at fair value through other comprehensive income	-	-	2,120	2,120	-	2,120
Foreign currency translation	-	-	1,366	1,366	(81)	1,285
Defined benefit plan actuarial gain	-	5	-	5	- *	5
Other comprehensive income/(loss) for the year, net of tax	-	5	3,486	3,491	(81)	3,410
Total comprehensive income/(loss) for the year	-	1,009	3,486	4,495	(1,227)	3,268
<u>Changes in ownership interests in subsidiaries</u>						
Dividends paid to non-controlling interests of a subsidiary	-	-	-	-	(20)	(20)
Total changes in ownership interests in subsidiaries	-	-	-	-	(20)	(20)
Total transactions with equity holders in their capacity as equity holders	-	-	-	-	(20)	(20)
<u>Other</u>						
Appropriation to statutory reserve fund	-	(641)	641	-	-	-
Total other	-	(641)	641	-	-	-
Closing balance at 31 December 2021	29,191	82,628	(2,307)	109,512	(475)	109,037

* Amount less than S\$1,000

Condensed interim statements of changes in equity (cont'd)

Company	Attributable to equity holders of the Company			
	Share capital S\$'000	Retained earnings S\$'000	Other reserves S\$'000	Equity, total S\$'000
Opening balance at 1 January 2022	29,191	23,932	189	53,312
Loss for the year	-	(381)	-	(381)
<u>Other comprehensive loss</u>				
Change in fair value of equity instruments at fair value through other comprehensive income	-	-	(1,138)	(1,138)
Other comprehensive loss for the year, net of tax	-	-	(1,138)	(1,138)
Total comprehensive loss for the year	-	(381)	(1,138)	(1,519)
Total transactions with equity holders in their capacity as equity holders	-	-	-	-
<u>Other</u>				
Transfer of fair value reserve upon disposal of equity instrument at fair value through other comprehensive income	-	284	(284)	-
Total other	-	284	(284)	-
Closing balance at 31 December 2022	29,191	23,835	(1,233)	51,793
Opening balance at 1 January 2021	29,191	25,427	(1,931)	52,687
Loss for the year	-	(1,495)	-	(1,495)
<u>Other comprehensive income</u>				
Change in fair value of equity instruments at fair value through other comprehensive income	-	-	2,120	2,120
Other comprehensive income for the year, net of tax	-	-	2,120	2,120
Total comprehensive (loss)/income for the year	-	(1,495)	2,120	625
Total transactions with equity holders in their capacity as equity holders	-	-	-	-
Closing balance at 31 December 2021	29,191	23,932	189	53,312

Condensed interim consolidated statement of cash flows

	Group	
	Year Ended	
	31 Dec 22 S\$'000	31 Dec 21 S\$'000
Cash flows from operating activities		
Profit before tax	5,718	1,049
Adjustments for:		
Amortisation of intangible assets	112	29
Amortisation of land use rights	270	271
Bad trade debts written off	21	46
Bad non-trade debt written off	1,144	-
Depreciation of investment property	18	-
Depreciation of property, plant and equipment	3,160	4,393
Depreciation of right-of-use assets	2,240	2,522
Gain on disposal of assets classified as held for sale	-	(1,558)
Gain on disposal of right-of-use asset	-	(13)
Gain on lease modifications	(2,172)	(28)
Impairment loss on investments in associates	561	-
Impairment loss on property, plant and equipment	525	446
Impairment loss on right-of-use asset	461	574
Net impairment loss on doubtful trade receivables	227	2,310
Net loss on disposal of property, plant and equipment	19	231
Property, plant and equipment written off	28	46
Write-off of trade and other payables	(360)	(135)
Interest income	(464)	(268)
Interest expense	1,011	892
Share of results of associates	(865)	1,132
Currency realignment	(422)	269
Operating cash flows before changes in working capital	<u>11,232</u>	<u>12,208</u>
(Increase)/decrease in:		
Inventories	277	257
Contract assets	(12,743)	(779)
Trade and other receivables	(14,714)	4,337
Other assets	(512)	(410)
Increase/(decrease) in:		
Contract liabilities	(65)	1,476
Trade and other payables	23,552	(10,768)
Other liabilities	(681)	1,699
Net cash flows from operations	<u>6,346</u>	<u>8,020</u>
Interest received	464	268
Interest paid	(761)	(615)
Income taxes paid	(1,708)	(1,188)
Net cash flows from operating activities	<u>4,341</u>	<u>6,485</u>
Cash flows from investing activities		
Purchase of property, plant and equipment	(1,842)	(672)
Proceeds from disposal of assets classified as held for sale	-	3,153
Proceeds from disposal of other investment	284	-
Proceeds from disposal of property, plant and equipment	22	775
Proceeds from disposal of right-of-use asset	-	55
Acquisition of other investments	-	(262)
Net cash flows (used in)/from investing activities	<u>(1,536)</u>	<u>3,049</u>
Cash flows from financing activities		
Dividends paid to non-controlling interests of a subsidiary	(35)	(20)
Proceeds from draw down of loans and borrowings	7,048	6,835
Repayment of loans and borrowings	(9,865)	(12,577)
Repayment of lease liabilities	(3,456)	(3,420)
Decrease in deposits pledged for bank facilities	34	185
Net cash flows used in financing activities	<u>(6,274)</u>	<u>(8,997)</u>
Net (decrease)/increase in cash and cash equivalents	(3,469)	537
Effect of exchange rate changes on cash and cash equivalents	(1,781)	1,180
Cash and cash equivalents at beginning of year	80,389	78,672
Cash and cash equivalents at end of year (Note A)	<u>75,139</u>	<u>80,389</u>

Condensed interim consolidated statement of cash flows (cont'd)

Note A

Cash and cash equivalents included in the condensed interim consolidated statement of cash flows comprise the following:-

	Group	
	As at 31 Dec 22	As at 31 Dec 21
	S\$'000	S\$'000
Cash at banks and in hand	47,698	54,485
Short-term deposits	28,609	27,049
Cash and cash equivalents in statement of financial position	76,307	81,534
Bank overdrafts	(294)	(237)
Deposits pledged for bank facilities	(874)	(908)
Cash and cash equivalents for statement of cash flows	75,139	80,389

Notes to the condensed interim financial statements

1. General

Kingsmen Creatives Ltd. (the "Company") is a limited liability company incorporated in the Republic of Singapore and is listed on the Singapore Exchange Securities Trading Limited.

The primary activities of the Company are investment holding and the provision of corporate marketing and other related services. The principal activities of the subsidiaries are the design and production of interiors, exhibitions, decorations, museums and thematic, as well as the development and operation of experiential and themed attractions.

2. Basis of preparation

The condensed interim financial statements for the six months and financial year ended 31 December 2022 have been prepared in accordance with the Singapore Financial Reporting Standard (International) 1-34 Interim Financial Reporting as issued by the Singapore Accounting Standards Council. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the financial position and financial performance since the last audited financial statements for the financial year ended 31 December 2021.

The condensed interim financial statements are presented in Singapore dollars ("S\$") and all values are rounded to the nearest thousand (S\$'000) except when otherwise indicated and they cover the Company and its subsidiaries (collectively, the "Group").

Except as disclosed in Note 2.1 below, the accounting policies and methods of computation adopted in the condensed interim financial statements are consistent with those disclosed in the audited financial statements for the financial year ended 31 December 2021.

2.1. New and revised standards adopted

The Group has adopted all the applicable new and revised Singapore Financial Reporting Standards (International) ("SFRS(I)") and Interpretations of SFRS(I) ("INT SFRS(I)") that are mandatory for the accounting periods beginning on or after 1 January 2022. The adoption of these new and revised SFRS(I) and INT SFRS(I) did not result in any substantial change to the accounting policies and has no significant impact on the condensed interim financial statements.

2.2. Use of judgements, estimates and assumptions

In preparing the condensed interim financial statements, management has made estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expense. Actual results may differ from these estimates and assumptions. The estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected. Apart from those involving estimations and assumptions, management has made judgements in the process of applying the accounting policies.

The significant judgements made by management in applying the accounting policies and the key assumptions and sources of estimation uncertainty were the same as those that applied to the audited financial statements for the financial year ended 31 December 2021.

Notes to the condensed interim financial statements (cont'd)

3. Related party transactions

In addition to the transactions disclosed elsewhere in the condensed interim financial statements, significant related company and related party transactions include the following:

	Group				Company			
	6 Months Ended		Year Ended		6 Months Ended		Year Ended	
	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<u>Joint venture</u>								
Sales	-	146	-	157	-	-	-	-
<u>Associates</u>								
Sales	2,041	50	2,064	232	-	-	-	-
Purchases	1,926	1,956	2,527	2,443	14	-	20	-
Corporate fee income	90	75	229	201	90	75	229	201
Rental income	25	39	65	75	25	39	65	75
<u>Related parties</u>								
Sales	51	17	95	17	-	-	-	-
Purchases	253	56	345	103	16	10	31	18
Corporate fee income	55	74	242	230	55	74	242	230

4. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the six months and financial year ended 31 December 2022.

5. Segment and revenue information

For management purposes, the Group is organised into business units based on their products and services, and has five reportable operating segments as follows:

- The Exhibitions, Thematic and Attractions segment relates to the production of exhibition displays for trade shows and promotional events, interiors and displays for museums and visitor centres and thematic and scenic displays for theme parks, as well as the development and operation of experiential and themed attractions.
- The Retail and Corporate Interiors segment relates to the provision of interior fitting-out services to retail and commercial properties.
- The Research and Design segment relates to design works for upmarket specialty stores, departmental stores, eateries, museums, visitors' centres, corporate offices, showrooms, trade shows, events, promotional functions and festivals.
- The Alternative Marketing segment, renamed as the Experiential Marketing segment, relates to event management, branding consultancy services and custom publishing.
- The Corporate and Others segment relates to Group-level corporate services.

These operating segments are reported in a manner consistent with internal reporting provided to the chief operating decision makers who are responsible for making decisions about resource allocation and performance assessment.

Segment assets and liabilities are not disclosed as they are not regularly provided to the chief operating decision makers.

Notes to the condensed interim financial statements (cont'd)

5.1. Reportable segment profit or loss

Group	Exhibitions, Thematic and Attractions		Retail and Corporate Interiors		Research and Design		Experiential Marketing		Corporate and Others		Eliminations		Per Condensed Interim Financial Statements	
	6 Months Ended		6 Months Ended		6 Months Ended		6 Months Ended		6 Months Ended		6 Months Ended		6 Months Ended	
	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Revenue														
External customers	90,976	63,225	100,086	84,095	8,785	6,950	6,115	1,821	-	-	-	-	205,962	156,091
Inter-segment (Note A)	4,133	3,523	3,836	2,830	-	-	218	41	-	-	(8,187)	(6,394)	-	-
Total revenue	95,109	66,748	103,922	86,925	8,785	6,950	6,333	1,862	-	-	(8,187)	(6,394)	205,962	156,091
Results														
Interest income	124	63	73	58	26	6	30	8	42	16	-	-	295	151
Interest expense	(98)	(78)	(233)	(157)	(6)	(4)	(3)	(1)	(218)	(135)	-	-	(558)	(375)
Amortisation of intangible assets	(56)	(15)	-	-	-	-	-	-	-	-	-	-	(56)	(15)
Amortisation of land use rights	-	-	(13)	(15)	-	-	-	-	(122)	(121)	-	-	(135)	(136)
Bad trade debts written off	-	(25)	(21)	-	-	(21)	-	-	-	-	-	-	(21)	(46)
Bad non-trade debt written off	(1,144)	-	-	-	-	-	-	-	-	-	-	-	(1,144)	-
Depreciation of investment property	-	-	(9)	-	-	-	-	-	-	-	-	-	(9)	-
Depreciation of property, plant and equipment	(622)	(814)	(529)	(592)	(142)	(121)	(39)	(47)	(226)	(223)	-	-	(1,558)	(1,797)
Depreciation of right-of-use assets	(329)	(501)	(629)	(629)	(156)	(125)	(8)	(8)	(1)	(5)	-	-	(1,123)	(1,268)
Gain on disposal of right-of-use asset	-	-	-	-	-	-	-	-	-	13	-	-	-	13
Gain on lease modifications	2,172	27	-	1	-	-	-	-	-	-	-	-	2,172	28
Impairment loss on investments in associates	-	-	-	-	-	-	-	-	(561)	-	-	-	(561)	-
Impairment loss on property, plant and equipment	(525)	(446)	-	-	-	-	-	-	-	-	-	-	(525)	(446)
Impairment loss on right-of-use asset	(461)	(574)	-	-	-	-	-	-	-	-	-	-	(461)	(574)
Net (impairment loss)/write-back of impairment loss on doubtful trade receivables	(666)	(106)	98	(807)	(14)	4	-	-	-	-	-	-	(582)	(909)
Net (loss)/gain on disposal of property, plant and equipment	-	(235)	(6)	(4)	-	(1)	(1)	-	1	-	-	-	(6)	(240)
Property, plant and equipment written off	(26)	(23)	(1)	(4)	-	-	-	(1)	(1)	(1)	-	-	(28)	(29)
Write-off of trade and other payables	-	1	206	6	-	15	1	113	-	-	-	-	207	135
Share of results of associates	(17)	(100)	979	(252)	4	(6)	-	-	-	-	-	-	966	(358)
Segment profit/(loss)	3,894	(312)	2,909	3,420	941	887	860	513	(1,482)	(1,096)	-	-	7,122	3,412

Notes to the condensed interim financial statements (cont'd)

5.1. Reportable segment profit or loss (cont'd)

Group	Exhibitions, Thematic and Attractions		Retail and Corporate Interiors		Research and Design		Experiential Marketing		Corporate and Others		Eliminations		Per Condensed Interim Financial Statements	
	Year Ended		Year Ended		Year Ended		Year Ended		Year Ended		Year Ended		Year Ended	
	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Revenue														
External customers	141,572	108,834	164,441	148,429	14,602	12,992	7,743	2,922	-	-	-	-	328,358	273,177
Inter-segment (Note A)	5,303	4,309	5,535	4,694	-	-	384	230	-	-	(11,222)	(9,233)	-	-
Total revenue	<u>146,875</u>	<u>113,143</u>	<u>169,976</u>	<u>153,123</u>	<u>14,602</u>	<u>12,992</u>	<u>8,127</u>	<u>3,152</u>	<u>-</u>	<u>-</u>	<u>(11,222)</u>	<u>(9,233)</u>	<u>328,358</u>	<u>273,177</u>
Results														
Interest income	192	103	142	110	38	12	38	16	54	27	-	-	464	268
Interest expense	(223)	(235)	(445)	(385)	(13)	(10)	(7)	(3)	(323)	(259)	-	-	(1,011)	(892)
Amortisation of intangible assets	(112)	(29)	-	-	-	-	-	-	-	-	-	-	(112)	(29)
Amortisation of land use rights	-	-	(27)	(28)	-	-	-	-	(243)	(243)	-	-	(270)	(271)
Bad trade debts written off	-	(25)	(21)	-	-	(21)	-	-	-	-	-	-	(21)	(46)
Bad non-trade debt written off	(1,144)	-	-	-	-	-	-	-	-	-	-	-	(1,144)	-
Depreciation of investment property	-	-	(18)	-	-	-	-	-	-	-	-	-	(18)	-
Depreciation of property, plant and equipment	(1,311)	(2,276)	(1,044)	(1,288)	(276)	(278)	(83)	(95)	(446)	(456)	-	-	(3,160)	(4,393)
Depreciation of right-of-use assets	(678)	(949)	(1,235)	(1,221)	(308)	(319)	(16)	(16)	(3)	(17)	-	-	(2,240)	(2,522)
Gain on disposal of assets classified as held for sale	-	1,558	-	-	-	-	-	-	-	-	-	-	-	1,558
Gain on disposal of right-of-use asset	-	-	-	-	-	-	-	-	-	13	-	-	-	13
Gain on lease modifications	2,172	27	-	1	-	-	-	-	-	-	-	-	2,172	28
Impairment loss on investments in associates	-	-	-	-	-	-	-	-	(561)	-	-	-	(561)	-
Impairment loss on property, plant and equipment	(525)	(446)	-	-	-	-	-	-	-	-	-	-	(525)	(446)
Impairment loss on right-of-use asset	(461)	(574)	-	-	-	-	-	-	-	-	-	-	(461)	(574)
Net (impairment loss)/write-back of impairment loss on doubtful trade receivables	(228)	(392)	21	(1,922)	(20)	4	-	-	-	-	-	-	(227)	(2,310)
Net (loss)/gain on disposal of property, plant and equipment	-	(231)	(6)	-	-	-	(14)	-	1	-	-	-	(19)	(231)
Property, plant and equipment written off	(26)	(40)	(1)	(4)	-	-	-	(1)	(1)	(1)	-	-	(28)	(46)
Write-off of trade and other payables	143	1	216	6	-	15	1	113	-	-	-	-	360	135
Share of results of associates	(120)	(599)	984	(515)	1	(18)	-	-	-	-	-	-	865	(1,132)
Segment profit/(loss)	<u>2,920</u>	<u>(746)</u>	<u>3,560</u>	<u>2,659</u>	<u>724</u>	<u>707</u>	<u>234</u>	<u>(90)</u>	<u>(1,720)</u>	<u>(1,481)</u>	<u>-</u>	<u>-</u>	<u>5,718</u>	<u>1,049</u>

Note : Nature of eliminations to arrive at amounts reported in the condensed interim financial statements is as follows:

A. Inter-segment revenue are eliminated on consolidation.

Notes to the condensed interim financial statements (cont'd)

5.2. Disaggregation of revenue

Disaggregation of revenue by geographical location is based on the location of customers, except for site orders of booth accessories placed by customers for official trade shows, which are based on location of the shows.

Group	Exhibitions, Thematic and Attractions		Retail and Corporate Interiors		Research and Design		Experiential Marketing		Total Revenue	
	6 Months Ended		6 Months Ended		6 Months Ended		6 Months Ended		6 Months Ended	
	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<u>Geographical location</u>										
South Asia *	72,704	37,625	53,594	39,848	4,904	4,525	6,115	1,821	137,317	83,819
North Asia **	16,974	24,090	40,545	38,002	2,345	1,948	-	-	59,864	64,040
Middle East	39	227	47	712	65	65	-	-	151	1,004
United States and Canada	288	906	5,762	5,425	43	35	-	-	6,093	6,366
Europe	867	377	64	6	1,166	324	-	-	2,097	707
Others	104	-	74	102	262	53	-	-	440	155
	<u>90,976</u>	<u>63,225</u>	<u>100,086</u>	<u>84,095</u>	<u>8,785</u>	<u>6,950</u>	<u>6,115</u>	<u>1,821</u>	<u>205,962</u>	<u>156,091</u>

* Included revenue of S\$90,524,000 (2021: S\$56,792,000) for Singapore

** Included revenue of S\$40,191,000 (2021: S\$51,800,000) for People's Republic of China

Notes to the condensed interim financial statements (cont'd)

5.2. Disaggregation of revenue (cont'd)

Group	Exhibitions, Thematic and Attractions		Retail and Corporate Interiors		Research and Design		Experiential Marketing		Total Revenue	
	Year Ended		Year Ended		Year Ended		Year Ended		Year Ended	
	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<u>Geographical location</u>										
South Asia #	111,783	62,354	84,386	78,472	8,470	8,435	7,743	2,922	212,382	152,183
North Asia ##	27,301	43,795	66,208	58,772	3,585	3,742	-	-	97,094	106,309
Middle East	120	244	367	859	89	78	-	-	576	1,181
United States and Canada	545	1,977	13,060	9,454	90	105	-	-	13,695	11,536
Europe	1,612	377	82	42	1,997	498	-	-	3,691	917
Others	211	87	338	830	371	134	-	-	920	1,051
	<u>141,572</u>	<u>108,834</u>	<u>164,441</u>	<u>148,429</u>	<u>14,602</u>	<u>12,992</u>	<u>7,743</u>	<u>2,922</u>	<u>328,358</u>	<u>273,177</u>

Included revenue of S\$140,956,000 (2021: S\$104,452,000) for Singapore

Included revenue of S\$69,946,000 (2021: S\$83,382,000) for People's Republic of China

Majority of the revenue is recognised over time, and the balance, at a point in time.

Notes to the condensed interim financial statements (cont'd)

6. Other income

	Group			
	6 Months Ended		Year Ended	
	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21
	S\$'000	S\$'000	S\$'000	S\$'000
Corporate fee income	145	149	471	431
Gain on disposal of assets classified as held for sale	-	-	-	1,558
Gain on disposal of right-of-use asset	-	13	-	13
Gain on lease modifications	2,172	28	2,172	28
Grants, subsidies and rebates	233	2,272	660	4,994
Rental income	745	692	1,555	1,330
Write-back of impairment loss on doubtful trade receivables	173	83	686	147
Write-off of trade and other payables	207	135	360	135
Miscellaneous income	92	305	151	369
	<u>3,767</u>	<u>3,677</u>	<u>6,055</u>	<u>9,005</u>

7. Profit before tax

The following items have been included in arriving at profit before tax:-

	Group			
	6 Months Ended		Year Ended	
	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21
	S\$'000	S\$'000	S\$'000	S\$'000
Amortisation of intangible assets	56	15	112	29
Amortisation of land use rights	135	136	270	271
Bad trade debts written off	21	46	21	46
Bad non-trade debt written off	1,144	-	1,144	-
Depreciation of investment property	9	-	18	-
Depreciation of property, plant and equipment	1,558	1,797	3,160	4,393
Depreciation of right-of-use assets	1,123	1,268	2,240	2,522
Impairment loss on investments in associates	561	-	561	-
Impairment loss on doubtful trade receivables	755	992	913	2,457
Impairment loss on property, plant and equipment	525	446	525	446
Impairment loss on right-of-use asset	461	574	461	574
Net foreign exchange loss	688	512	450	593
Net loss on disposal of property, plant and equipment	6	240	19	231
Property, plant and equipment written off	<u>28</u>	<u>29</u>	<u>28</u>	<u>46</u>

Notes to the condensed interim financial statements (cont'd)

8. Income tax expense

The Group calculates the income tax expense using the statutory tax rates that would be applicable to the expected total annual earnings/(losses). The major components of income tax expense are as follows:

	Group			
	6 Months Ended		Year Ended	
	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21
	S\$'000	S\$'000	S\$'000	S\$'000
<u>Current tax expense/(credit)</u>				
Current period/year tax expense	1,550	1,206	2,582	1,736
Over provision in respect of prior period/year	(662)	(1,561)	(653)	(1,532)
	<u>888</u>	<u>(355)</u>	<u>1,929</u>	<u>204</u>
<u>Deferred tax expense/(income)</u>				
Deferred tax expense/(income)	234	1,421	(282)	987
	<u>234</u>	<u>1,421</u>	<u>(282)</u>	<u>987</u>
Income tax expense	<u>1,122</u>	<u>1,066</u>	<u>1,647</u>	<u>1,191</u>

9. Earnings per share

	Group			
	6 Months Ended		Year Ended	
	31 Dec 22	31 Dec 21	31 Dec 22	31 Dec 21
Net profit attributable to shareholders (S\$'000)	6,186	2,713	4,637	1,004
Weighted average number of ordinary shares in issue	201,948,299	201,948,299	201,948,299	201,948,299
Basic and diluted earnings per share (S\$ cents)	3.06	1.34	2.30	0.50

The basic and diluted earnings per share are the same as there were no potentially dilutive ordinary shares in issue as at 31 December 2022 and 31 December 2021.

10. Dividends

No dividends have been paid during the financial year ended 31 December 2022 (2021: S\$Nil).

11. Net asset value

	Group		Company	
	As at 31 Dec 22	As at 31 Dec 21	As at 31 Dec 22	As at 31 Dec 21
Net asset value, net of non-controlling interests (S\$'000)	109,800	109,512	51,793	53,312
Number of ordinary shares in issue, excluding treasury shares	201,948,299	201,948,299	201,948,299	201,948,299
Net asset value per ordinary share (S\$ cents)	54.37	54.23	25.65	26.40

Notes to the condensed interim financial statements (cont'd)

12. Property, plant and equipment

During the financial year ended 31 December 2022, the Group acquired and disposed of property, plant and equipment amounting to S\$1,842,000 (2021: S\$672,000) and S\$41,000 (2021: S\$1,006,000) respectively.

13. Other investments

	Group and Company	
	As at 31 Dec 22	As at 31 Dec 21
	S\$'000	S\$'000
Equity instruments at fair value through other comprehensive income		
- Quoted equity shares and warrants	1,783	3,205
- Unquoted equity shares	38	38
	<u>1,821</u>	<u>3,243</u>

During the financial year ended 31 December 2022, the Company fully disposed of the investment in quoted warrants, amounting to S\$284,000. Consequently, the net carrying amount of the Group's investment in quoted equity shares and warrants decreased from S\$3,205,000 to S\$2,921,000. The fair value (Level 1) of the Group's investment in quoted equity shares and warrants was determined to be S\$1,783,000 (2021: S\$3,205,000) based on the quoted market prices at the end of the financial year. Hence, the Group recognised a change in fair value of S\$1,138,000 (2021: S\$2,120,000) in other comprehensive income for the financial year ended 31 December 2022.

Fair value information has not been disclosed for the Group's investment in unquoted equity shares that is carried at cost because the fair value (Level 3), which is not expected to be material to the Group, cannot be measured reliably. The carrying amount of the investment of S\$38,000 (2021: S\$38,000) is not material to the Group and the Group does not intend to dispose of this investment in the foreseeable future.

14. Other financial liabilities

Other financial liabilities comprise of loans and borrowings and lease liabilities of S\$25,818,000 (2021: S\$28,801,000) and S\$3,912,000 (2021: S\$6,869,000) respectively.

Loans and borrowings comprise of bank loans, trust receipts and bank overdrafts and are secured by way of legal charges on the Group's properties in Singapore and Malaysia, corporate guarantees of the Company and a subsidiary in Malaysia, personal guarantees given by certain directors of the subsidiaries in Malaysia and short-term deposits pledged to the banks.

	Group		Company	
	As at 31 Dec 22	As at 31 Dec 21	As at 31 Dec 22	As at 31 Dec 21
	S\$'000	S\$'000	S\$'000	S\$'000
<u>Secured loans and borrowings</u>				
- repayable within one year or on demand	9,400	10,111	1,124	1,322
- repayable after one year	16,418	18,690	13,620	14,687
	<u>25,818</u>	<u>28,801</u>	<u>14,744</u>	<u>16,009</u>
<u>Unsecured loans and borrowings</u>				
- repayable within one year or on demand	-	-	-	-
- repayable after one year	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Included in loans and borrowings are non-current loans and borrowings at fixed interest rate, of which the carrying amount is S\$1,917,000 (2021: S\$2,981,000). The fair value of the non-current loans and borrowings at fixed interest rate is determined to be S\$1,950,000 (2021: S\$3,059,000), which is estimated by discounting expected future cash flows at market incremental lending rate for similar types of arrangements.

Notes to the condensed interim financial statements (cont'd)

15. Fair value measurement

The carrying amounts of financial assets and liabilities are as follows:

	Group		Company	
	As at 31 Dec 22	As at 31 Dec 21	As at 31 Dec 22	As at 31 Dec 21
	S\$'000	S\$'000	S\$'000	S\$'000
<u>Financial assets</u>				
Debt instruments at amortised cost				
- Trade and other receivables	87,622	74,300	4,710	1,376
- Cash and cash equivalents	76,307	81,534	6,327	7,365
Equity instruments at fair value through other comprehensive income				
- Quoted equity shares and warrants	1,783	3,205	1,783	3,205
- Unquoted equity shares	38	38	38	38
	165,750	159,077	12,858	11,984
<u>Financial liabilities</u>				
Financial liabilities at amortised cost				
- Trade and other payables	115,964	92,772	2,476	2,545
- Other financial liabilities	29,730	35,670	14,751	16,019
	145,694	128,442	17,227	18,564

The fair value measurements categorise the inputs to valuation techniques used to measure fair value by using a fair value hierarchy of three levels. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date. Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. Level 3 inputs are unobservable inputs for the asset or liability.

The analyses of financial instruments that are measured subsequent to initial recognition at fair value are disclosed in the relevant notes to the condensed interim financial statements, where required. These include both the financial instruments stated at amortised cost and at fair value in the condensed interim statements of financial position. The carrying amounts of current financial instruments approximate their fair values due to the short-term maturity of these instruments and the disclosures of fair value are not made when the carrying amounts of current financial instruments are reasonable approximation of their fair values. The fair values of non-current financial instruments are not disclosed separately unless there are significant differences at the end of the financial year.

16. Subsequent events

There are no known subsequent events which have led to adjustments to the condensed interim financial statements for the financial year ended 31 December 2022.

Other information required by Appendix 7.2 of the Listing Manual

- 1(a) Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision, consolidation, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares, excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.**

There were no changes in the Company's share capital for the current financial year ended 31 December 2022.

There were no outstanding convertibles issued by the Company as at 31 December 2022 and 31 December 2021.

There were no treasury shares held by the Company as at 31 December 2022 and 31 December 2021. There were no subsidiary holdings as at 31 December 2022 and 31 December 2021. The percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of issued shares excluding treasury shares and subsidiary holdings of 201,948,299 and 201,948,299 as at 31 December 2022 and 31 December 2021 were Nil% and Nil% respectively.

- 1(b) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.**

	Company	
	As at 31 Dec 22	As at 31 Dec 21
Total number of issued shares excluding treasury shares	<u>201,948,299</u>	<u>201,948,299</u>

- 1(c) A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period reported on.**

Not applicable. The Company did not have any treasury shares during and as at the end of the current financial year ended 31 December 2022.

- 1(d) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.**

Not applicable. There were no subsidiary holdings during and as at the end of the current financial year ended 31 December 2022.

- 2 Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.**

The condensed interim financial statements for the current financial year ended 31 December 2022 have not been audited nor reviewed by the Company's auditors.

- 3 Where the figures have been audited or reviewed, the auditors' report (including any modifications or emphasis of a matter).**

Not applicable.

Other information required by Appendix 7.2 of the Listing Manual (cont'd)

- 4 Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:-

This is not required for any audit issue that is a material uncertainty relating to going concern.

- (a) updates on the efforts taken to resolve each outstanding audit issue; and

Not applicable. The latest audited financial statements for the financial year ended 31 December 2021 were not subject to an adverse opinion, qualified opinion or disclaimer of opinion.

- (b) confirmation from the board of directors that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.

Not applicable. The latest audited financial statements for the financial year ended 31 December 2021 were not subject to an adverse opinion, qualified opinion or disclaimer of opinion.

- 5 A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and

REVIEW OF FINANCIAL PERFORMANCE – 2H2022 VS 2H2021 AND FY2022 VS FY2021

Revenue

	Group					
	6 Months Ended			Year Ended		
	31 Dec 22	31 Dec 21	+/-	31 Dec 22	31 Dec 21	+/-
	S\$'000	S\$'000	%	S\$'000	S\$'000	%
Exhibitions, Thematic & Attractions	90,976	63,225	43.9%	141,572	108,834	30.1%
Retail & Corporate Interiors	100,086	84,095	19.0%	164,441	148,429	10.8%
Research & Design	8,785	6,950	26.4%	14,602	12,992	12.4%
Experiential Marketing	6,115	1,821	235.8%	7,743	2,922	165.0%
	<u>205,962</u>	<u>156,091</u>	31.9%	<u>328,358</u>	<u>273,177</u>	20.2%

For the six months ended 31 December 2022 ("2H2022"), the Group recorded a revenue of S\$206.0 million, an increase of S\$49.9 million or 31.9% compared to S\$156.1 million for the previous corresponding six months ended 31 December 2021 ("2H2021"). This brought revenue for the financial year ended 31 December 2022 ("FY2022") to S\$328.4 million, an increase of S\$55.2 million or 20.2% compared to S\$273.2 million for the previous corresponding financial year ended 31 December 2021 ("FY2021"). Although some projects were put on hold, the Group's diversified capabilities and portfolios have enabled it to secure opportunities that emerged which contributed positively to its revenue.

The Exhibitions, Thematic & Attractions division registered a revenue of S\$91.0 million in 2H2022, an increase of S\$27.8 million or 43.9% from S\$63.2 million in 2H2021. In FY2022, the division's revenue was S\$141.6 million, an increase of S\$32.8 million or 30.1% from S\$108.8 million recorded in FY2021. The increase in revenue was mainly due to the return of physical trade shows, conferences and events as travel restrictions and social distancing requirements due to the COVID-19 pandemic eased.

The Retail & Corporate Interiors division recorded a revenue of S\$100.1 million in 2H2022, an increase of S\$16.0 million or 19.0% compared to S\$84.1 million in 2H2021. In FY2022, the division's revenue was S\$164.4 million, an increase of S\$16.0 million or 10.8% compared to S\$148.4 million in FY2021. The division saw a pick up in the volume of projects as clients accelerated their business plans to refresh or launch new concepts to engage their target audiences in the new environment.

The Research & Design division achieved a revenue of S\$8.8 million in 2H2022, an increase of S\$1.8 million or 26.4% from S\$7.0 million in 2H2021. In FY2022, the division's revenue was S\$14.6 million, an increase of S\$1.6 million or 12.4% from S\$13.0 million recorded in FY2021. The division pushed hard, and through its innovative design solutions offered to clients, managed to capitalise on opportunities in the market and saw numerous projects proceeding or completed as planned.

The Experiential Marketing division registered a revenue of S\$6.1 million in 2H2022, an increase of S\$4.3 million or 235.8% compared to S\$1.8 million in 2H2021. In FY2022, the division's revenue was S\$7.7 million, an increase of S\$4.8 million or 165.0% compared to S\$2.9 million in FY2021. The resumption of face-to-face brand activation events and conferences provided the division with a good pipeline to secure and deliver on multiple projects.

Other information required by Appendix 7.2 of the Listing Manual (cont'd)

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and (cont'd)

Gross Profit

	Group					
	6 Months Ended			Year Ended		
	31 Dec 22	31 Dec 21	+/-	31 Dec 22	31 Dec 21	+/-
	S\$'000	S\$'000	%	S\$'000	S\$'000	%
Revenue	205,962	156,091	31.9%	328,358	273,177	20.2%
Gross profit	44,238	35,493	24.6%	70,337	58,894	19.4%
Gross profit margin	21.5%	22.7%		21.4%	21.6%	

Gross profit in 2H2022 increased by S\$8.7 million or 24.6% to S\$44.2 million compared to S\$35.5 million in 2H2021. In FY2022, gross profit was S\$70.3 million, an increase of S\$11.4 million or 19.4% from S\$58.9 million recorded in FY2021. The increase was mainly a result of higher revenue registered. Gross profit margin remained stable at 21.5% in 2H2022 compared to 22.7% in 2H2021, and 21.4% in FY2022 compared to 21.6% in FY2021.

Other Items of Income

Interest income increased by S\$144,000 or 95.4% from S\$151,000 in 2H2021 to S\$295,000 in 2H2022, and by S\$196,000 or 73.1% from S\$268,000 in FY2021 to S\$464,000 in FY2022. The increase was mainly due to higher fixed deposit interest rates offered by banks.

Other income increased by S\$0.1 million or 2.4% from S\$3.7 million in 2H2021 to S\$3.8 million in 2H2022. In FY2022, other income was S\$6.1 million, a decrease of S\$2.9 million or 32.8% from S\$9.0 million recorded in FY2021. The changes were mainly due to an absence of a gain on disposal of assets classified as held for sale (which was completed during 1H2021), lower grants, subsidies and rebates (arising largely from the Jobs Support Scheme), and higher gain on lease modifications (arising largely from a change in the lease terms of premises for an experiential and themed attraction business), write-back of impairment loss on doubtful trade receivables and write-off of trade and other payables, totaling S\$2.8 million in 2H2022 compared to S\$2.5 million in 2H2021, and S\$3.9 million in FY2022 compared to S\$6.9 million in FY2021.

Other Items of Expense

Depreciation of property, plant and equipment was S\$1.3 million in 2H2022, a decrease of S\$0.1 million or 8.2% from S\$1.4 million in 2H2021. In FY2022, depreciation of property, plant and equipment was S\$2.7 million, a decrease of S\$0.3 million or 9.9% from S\$3.0 million in FY2021. The decrease was mainly due to fully depreciated assets, of which no further depreciation charge was recorded.

Employee benefits expense increased by S\$5.4 million or 20.7% from S\$25.8 million in 2H2021 to S\$31.2 million in 2H2022, and by S\$6.8 million or 14.2% from S\$48.3 million in FY2021 to S\$55.1 million in FY2022. The increase was mainly due to costs resulting from increased headcount, salary adjustments effected in line with market conditions and higher performance linked incentives recorded.

Other expenses stood at S\$9.1 million in 2H2022, an increase of S\$1.2 million or 15.0% compared to S\$7.9 million in 2H2021. In FY2022, other expenses were S\$13.2 million, a decrease of S\$0.7 million or 4.8% compared to S\$13.9 million in FY2021. The changes were mainly due to the recognition of impairment loss on doubtful trade receivables, bad non-trade debt written off and impairment loss on investments in associates of S\$2.5 million in 2H2022 compared to S\$1.0 million in 2H2021, and S\$2.6 million in FY2022 compared to S\$2.5 million in FY2021. Excluding the impairment loss on doubtful trade receivables, bad non-trade debt written off and impairment loss on investments in associates, other expenses would have been S\$6.6 million in 2H2022, a decrease of S\$0.3 million or 4.0% from S\$6.9 million in 2H2021, and S\$10.6 million in FY2022, a decrease of S\$0.8 million or 7.3% from S\$11.4 million in FY2021, mainly due to cost containment measures implemented. The impairment loss on doubtful trade receivables mainly pertains to final account claims and retention sums and the bad non-trade debt written off pertains to a loan made to a joint venture for working capital purpose, and were made in consideration of the difficulty encountered in the recovery of the balances. The impairment loss on investments in associates was recognised after a review of the assets and the assumptions used in the assessment of their carrying values.

Interest expense increased by S\$0.2 million or 48.8% from S\$0.4 million in 2H2021 to S\$0.6 million in 2H2022, and by S\$0.1 million or 13.3% from S\$0.9 million in FY2021 to S\$1.0 million in FY2022. The increase in interest expense was mainly due to higher interest rates charged on the loans and borrowings, and partially offset by a lower amount of loans and borrowings outstanding.

Other information required by Appendix 7.2 of the Listing Manual (cont'd)

- (a) **any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and (cont'd)**

Share of Result of Joint Venture

Share of profits of joint venture in 2H2022 and FY2022 were not recognised after taking into account the Group's cumulative share of the unrecognised losses as at 30 June 2022 and 31 December 2021 respectively.

Share of Results of Associates

Share of results of associates changed by S\$1.3 million from a loss of S\$0.3 million in 2H2021 to a profit of S\$1.0 million in 2H2022, and by S\$2.0 million from a loss of S\$1.1 million in FY2021 to a profit of S\$0.9 million in FY2022. The changes were mainly due to compensation income received by an associate from the failure of a client to fulfil its contractual obligations.

Income Tax Expense

Income tax expense increased by S\$0.1 million or 5.3% from S\$1.0 million in 2H2021 to S\$1.1 million in 2H2022, and by S\$0.4 million or 38.3% from S\$1.2 million in FY2021 to S\$1.6 million in FY2022. The increase in income tax expense was mainly due to the provision of income tax by profitable entities of the Group, and partially offset by the recognition of deferred tax assets arising largely from tax losses of entities of the Group.

Profit Net of Tax Attributable to Equity Holders of the Company

Based on the above, profit net of tax attributable to equity holders of the Company increased by S\$3.5 million or 128.0% from S\$2.7 million in 2H2021 to S\$6.2 million in 2H2022. Profit net of tax attributable to equity holders of the Company increased by S\$3.6 million or 361.9% from S\$1.0 million in FY2021 to S\$4.6 million in FY2022.

- (b) **any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.**

REVIEW OF FINANCIAL POSITION – FY2022 VS FY2021

Non-current Assets

Non-current assets amounted to S\$60.7 million as at 31 December 2022, representing a decrease of S\$4.6 million from S\$65.3 million as at 31 December 2021. The decrease was mainly due to lower land use rights, property, plant and equipment, other investments and right-of-use assets of S\$0.4 million, S\$2.7 million, S\$1.4 million and S\$0.3 million respectively, and partially offset by higher deferred tax assets of S\$0.3 million.

The decrease in land use rights was mainly due to the amortisation charge for the year.

The decrease in property, plant and equipment was mainly due to the depreciation charge for the year and impairment loss on experiential and themed attraction asset (after a review of the asset and the assumptions used in the assessment of its carrying value), and partially offset by addition of assets for the year.

The decrease in other investments was due to the disposal of the investment in quoted warrants during the year and the recognition of a decline in the fair value of the investment in quoted equity shares based on quoted market price as at 31 December 2022.

The decrease in right-of-use assets was mainly due to the depreciation charge for the year and impairment loss on the lease of premises for an experiential and themed attraction business (after a review of the asset and the assumptions used in the assessment of its carrying value), and partially offset by addition of assets for the year.

The increase in deferred tax assets was mainly due to the recognition arising largely from tax losses of entities of the Group for the year.

Other information required by Appendix 7.2 of the Listing Manual (cont'd)

(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on. (cont'd)

Current Assets

Current assets amounted to S\$206.3 million as at 31 December 2022, representing an increase of S\$21.2 million from S\$185.1 million as at 31 December 2021. The increase was mainly due to higher contract assets, trade and other receivables and other assets of S\$12.7 million, S\$13.3 million and S\$0.6 million respectively, and partially offset by lower cash and cash equivalents of S\$5.2 million.

The increase in contract assets was mainly due to the longer duration taken to perform and complete the work and the subsequent approval by, and invoicing to, clients due to the pandemic.

Trade and other receivables comprise of trade receivables and other receivables of S\$79.5 million (2021: S\$63.3 million) and S\$8.1 million (2021: S\$11.0 million) respectively. The increase in trade receivables of S\$16.2 million was in line with the level of business activities during the year. The decrease in other receivables of S\$2.9 million was mainly due to lower loans receivable from associates and joint venture and miscellaneous receivables of S\$1.3 million and S\$1.7 million respectively, and partially offset by higher deposits of S\$0.3 million.

The increase in other assets was mainly due to more prepayments made and was in line with the business activities during the year due to the pandemic.

The decrease in cash and cash equivalents was mainly attributable to the cash outflows from investing and financing activities, and partially offset by the cash inflows from operating activities.

Non-current Liabilities

Non-current liabilities amounted to S\$19.3 million as at 31 December 2022, representing a decrease of S\$5.5 million from S\$24.8 million as at 31 December 2021. The decrease was mainly due to lower other financial liabilities of S\$5.5 million.

Other financial liabilities comprise of loans and borrowings and lease liabilities of S\$16.4 million (2021: S\$18.7 million) and S\$1.5 million (2021: S\$4.7 million) respectively. The decrease in loans and borrowings of S\$2.3 million and lease liabilities of S\$3.2 million was mainly due to amounts reclassified from non-current to current as they become due and repayable within the next 12 months from 31 December 2022, and additionally for lease liabilities, due to the derecognition resulting from the lease modification arising from a change in the lease terms of premises for an experiential and themed attraction business. The decrease in lease liabilities was partially offset by new lease liabilities taken out.

Current Liabilities

Current liabilities amounted to S\$138.9 million as at 31 December 2022, representing an increase of S\$22.4 million from S\$116.5 million as at 31 December 2021. The increase was mainly due to higher trade and other payables of S\$23.3 million, and partially offset by lower other financial liabilities and other liabilities of S\$0.4 million and S\$0.7 million respectively.

Trade and other payables comprise of trade payables and other payables of S\$97.5 million (2021: S\$75.4 million) and S\$17.4 million (2021: S\$16.2 million) respectively. The increase in trade payables of S\$22.1 million was in line with the level of business activities during the year. The increase in other payables of S\$1.2 million was mainly due to higher provision for unutilised leave and accrued operating expenses of S\$0.2 million and S\$1.2 million respectively, and partially offset by lower miscellaneous payables of S\$0.2 million.

Other financial liabilities comprise of loans and borrowings and lease liabilities of S\$9.4 million (2021: S\$10.1 million) and S\$2.4 million (2021: S\$2.1 million) respectively. The decrease in loans and borrowings of S\$0.7 million and increase in lease liabilities of S\$0.3 million was mainly due to new amounts taken out, repayments of matured amounts and amounts reclassified from non-current to current as they become due and repayable within the next 12 months from 31 December 2022.

Other liabilities comprise of deferred income of S\$3.8 million (2021: S\$4.5 million) and the decrease was due to derecognition of amounts as the projects commenced and works are performed during the year.

Other information required by Appendix 7.2 of the Listing Manual (cont'd)

- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on. (cont'd)

REVIEW OF CASH FLOW POSITION – FY2022 VS FY2021

Net cash from operating activities of S\$4.3 million in FY2022 arose mainly from profit before tax of S\$5.7 million and adjusted for a net increase in non-cash flow items of S\$5.5 million (largely from bad non-trade debt written off, depreciation of property, plant and equipment, depreciation of right-of-use assets and gain on lease modifications) and cash outflow from a net increase in working capital requirements of S\$4.9 million (largely from movements in contract assets, trade and other receivables and trade and other payables), and partially offset by income taxes paid of S\$1.7 million.

Net cash used in investing activities of S\$1.5 million in FY2022 arose mainly from purchase of property, plant and equipment of S\$1.8 million, and partially offset by proceeds from disposal of other investment of S\$0.3 million.

Net cash used in financing activities of S\$6.3 million in FY2022 arose mainly from net repayment of loans and borrowings of S\$2.8 million and repayment of lease liabilities of S\$3.5 million.

Based on the above, the Group had a net decrease in cash and cash equivalents of S\$3.5 million in FY2022 and the cash and cash equivalents stood at S\$75.1 million as at 31 December 2022.

- 6 Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

The results for the financial year ended 31 December 2022 are in line with the general prospect commentary previously disclosed in the announcement on 11 August 2022.

- 7 A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The Group sees a more purpose driven and focused market returning with clients looking for new areas of differentiation and experiences. The evolution and push of the Group to focus on experiential solutions is timely and bodes well for it. As at 31 January 2023, the Group has secured contracts of S\$133 million, of which S\$125 million is expected to be recognised in FY2023.

The exhibition and events business has returned, and organisers and brand owners are aggressively making up for lost time and ground. Many new shows are being planned, notably branded pop-ups, activation and engagement events.

The thematic attractions market remains buoyant with a good pipeline of projects coming onstream across the region, and the team is busy managing and delivering multiple committed projects.

The Retail & Corporate Interiors division is seeing more enquiries and projects from existing and new clients across the region. There is a marked demand for new and exciting customer experiences and engagement platforms, especially in branded pop-up/experiential installations, as well as for travel retail, as travels see a resurgence across the region.

The Research & Design division continues to be busy, fulfilling and meeting enquiries for new experiences and engagement concepts. The division will continue to enhance its creative capabilities as the market evolves, to deliver more experiential solutions to clients.

The attractions industry is starting to see modest recovery with more international travel numbers. Demand for activity and engagement platforms remains strong and the Group will continue to push branded intellectual property concepts in the overseas markets, and develop and introduce new unique experiences.

Overall, the Group sees a good return of the market and opportunities across all sectors of its business, as clients want more unique engagement, and experiential ideas and solutions for their audiences. Uncertain market conditions however remain and the Group will adopt a prudent approach to managing costs and operations. The Group will continue its drive to enhance its capabilities in creativity, ideas and experiential solutions, leveraging them as core areas of differentiation that will excite clients and meet market needs.

Other information required by Appendix 7.2 of the Listing Manual (cont'd)

8 Dividend

(a) Current Financial Period Reported On

Any dividend declared for the current financial period reported on?

Yes.

Name of Dividend	Final
Dividend Type	Cash
Dividend Amount per Share (in S\$ Cents)	1.00
Tax Rate	Tax exempt (one tier)

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

No.

(c) Date payable

The above proposed dividends (the "Dividends"), subject to shareholders' approval at the forthcoming Annual General Meeting, will be paid on 31 May 2023.

(d) Record date

NOTICE IS HEREBY GIVEN THAT the Share Transfer Books and Register of Members of the Company will, subject to shareholders' approval of the Dividends at the forthcoming Annual General Meeting, be closed on 19 May 2023 to determine shareholders' entitlements to the Dividends and for the preparation of dividend warrants.

Duly completed registrable transfers received by the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte Ltd at 1 Harbourfront Avenue, #14-03/07, Keppel Bay Tower, Singapore 098632 up to 5.00 p.m. on 18 May 2023 will be registered to determine shareholders' entitlements to the Dividends. Members whose Securities Accounts with The Central Depository (Pte) Limited are credited with shares at 5.00 p.m. on 18 May 2023 will be entitled to the Dividends.

9 If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision.

Not applicable.

10 If the group has obtained a general mandate from shareholders for interested person transactions, the aggregate value of such transactions as required under Rule 920(1)(a)(ii) of the Listing Manual of the Singapore Exchange Securities Trading Limited. If no interested person transactions mandate has been obtained, a statement to that effect.

No interested person transaction mandate has been obtained from the shareholders of the Company.

11 Confirmation that the issuer has procured undertakings from its directors and executive officers under Rule 720(1) of the Listing Manual of the Singapore Exchange Securities Trading Limited.

The Company confirms that it has procured undertakings from its directors and executive officers in the format set out in Appendix 7.7 under Rule 720(1) of the Listing Manual of the Singapore Exchange Securities Trading Limited.

12 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Please refer to paragraph 5 for review of performance.

Other information required by Appendix 7.2 of the Listing Manual (cont'd)

13 A breakdown of sales is as follows:-

	Group		
	Year ended		
	31 Dec 22	31 Dec 21	% Change
	S\$'000	S\$'000	+ / (-)
Revenue reported for first half year	122,396	117,086	4.5%
Operating loss after tax before deducting non-controlling interests reported for first half year	(1,929)	(2,488)	-22.5%
Revenue reported for second half year	205,962	156,091	31.9%
Operating profit after tax before deducting non-controlling interests reported for second half year	6,000	2,346	155.8%

14 Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13). If there are no such persons, the issuer must make an appropriate negative statement.

Name	Age	Family relationship with any Director and/or Substantial Shareholder	Current position and duties, and the year position was first held	Details of changes in duties and position held, if any, during the year
Ong Chin Kwan	65	Brother of Simon Ong Chin Sim (Deputy Executive Chairman and Substantial Shareholder)	<p>Executive Director and Creative Director of Kingsmen Design Pte Ltd.</p> <p>He is responsible for charting the creative direction and developing its design capabilities, ensuring that all designs meet the aesthetic, functional and budgetary requirements of the clients.</p> <p>Position held since January 2000.</p>	Not applicable

BY ORDER OF THE BOARD OF DIRECTORS

Soh Siak Poh Benedict
Executive Chairman

23 February 2023