**NOTICE IS HEREBY GIVEN** that the Nineteenth Annual General Meeting of Kingsmen Creatives Ltd. (the "**Company**") will be held by way of electronic means on Thursday, 28 April 2022 at 10.00 a.m. (the "**AGM**") for the following purposes:

#### AS ORDINARY BUSINESS

- 1. To receive and adopt the Directors' Statement and Audited Financial Statements of the Company for the financial year ended 31 December 2021 together with the Auditors' Report thereon. (Resolution 1)
- 2. To re-elect the following Directors of the Company retiring pursuant to Regulation 89 of the Constitution of the Company:

Mr. Soh Siak Poh Benedict	[See Explanatory Note (i)]	(Resolution 2)
Mr. Chong Siew Ling	[See Explanatory Note (ii)]	(Resolution 3)

- 3. To re-elect the following Director of the Company retiring pursuant to Regulation 88 of the Constitution of the Company:
  - Mr. Loh Eu Tse Derek [See Explanatory Note (iii)] (Resolution 4)
- To approve the payment of Directors' fees of \$\$263,603 for the financial year ended 31 December 2021 (2020: \$\$205,750).
  (Resolution 5)
- 5. To re-appoint RSM Chio Lim LLP as Auditors of the Company and to authorise the Directors of the Company to fix their remuneration. (Resolution 6)
- 6. To transact any other ordinary business which may properly be transacted at an annual general meeting.

#### AS SPECIAL BUSINESS

To consider and if thought fit, to pass the following resolutions as Ordinary Resolutions, with or without any modifications:

7. Authority to allot and issue shares in the capital of the Company - Share Issue Mandate

"That, pursuant to Section 161 of the Companies Act 1967 (Singapore) (the "Companies Act") and Rule 806 of the Listing Manual of the Singapore Exchange Securities Trading Limited (the "SGX-ST"), the Directors of the Company be authorised and empowered to:

- (a) (i) issue shares in the capital of the Company ("Shares") whether by way of rights, bonus or otherwise; and/or
  - (ii) make or grant offers, agreements or options (collectively, "Instruments") that might or would require Shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into Shares,
  - at any time and upon such terms and conditions and for such purposes and to such persons as the Directors of the Company shall in their absolute discretion deem fit; and
- (b) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue Shares in pursuance of any Instrument made or granted by the Directors of the Company while this Resolution was in force,

#### provided that:

- (1) the aggregate number of Shares (including Shares to be issued in pursuance of the Instruments made or granted pursuant to this Resolution) and convertible securities to be issued pursuant to this Resolution shall not exceed fifty per cent. (50%) of the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of Shares and convertible securities to be issued other than on a pro-rata basis to the shareholders of the Company shall not exceed twenty per cent. (20%) of the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below);
- (2) (subject to such calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of Shares and convertible securities that may be issued under sub-paragraph (1) above, the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company shall be based on the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company at the time of the passing of this Resolution, after adjusting for:
  - (a) new Shares arising from the conversion or exercise of convertible securities which were issued and outstanding or subsisting at the time of the passing of this Resolution;
  - (b) new Shares arising from exercising share options or vesting of share awards which were issued and outstanding or subsisting at the time of the passing of this Resolution, provided the options or awards were granted in compliance with the rules of the Listing Manual of the SGX-ST; and
  - (c) any subsequent bonus issue, consolidation or subdivision of Shares;
- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Listing Manual of the SGX-ST as amended from time to time (unless such compliance has been waived by the SGX-ST) and the Constitution of the Company; and
- (4) unless revoked or varied by the Company in a general meeting, such authority shall continue in force until the conclusion of the next annual general meeting of the Company or the date by which the next annual general meeting of the Company is required by law to be held, whichever is the earlier."

[See Explanatory Note (iv)] (Resolution 7)

8. Continued appointment of Mr. Tan Cher Liang as an Independent Director of the Company in accordance with Rule 210(5)(d)(iii)(A) of the Listing Manual of the SGX-ST

"That, subject to and contingent upon the passing of Resolution 9, (a) the continued appointment of Mr. Tan Cher Liang as an Independent Director of the Company by all shareholders in accordance with Rule 210(5)(d)(iii)(A) of the Listing Manual of the SGX-ST be and is hereby approved; and (b) such approval shall continue in force until the earlier of the following: (i) the retirement or resignation of Mr. Tan Cher Liang as a Director of the Company; or (ii) the conclusion of the third annual general meeting of the Company following the passing of this Resolution."

[See Explanatory Note (v)] (Resolution 8)

9. Continued appointment of Mr. Tan Cher Liang as an Independent Director of the Company in accordance with Rule 210(5)(d)(iii)(B) of the Listing Manual of the SGX-ST

"That, subject to and contingent upon the passing of Resolution 8, (a) the continued appointment of Mr. Tan Cher Liang as an Independent Director of the Company by shareholders, excluding the Directors and the Chief Executive Officer of the Company, and their respective associates (as defined in the Listing Manual of the SGX-ST) in accordance with Rule 210(5) (d)(iii)(B) of the Listing Manual of the SGX-ST be and is hereby approved; and (b) such approval shall continue in force until the earlier of the following: (i) the retirement or resignation of Mr. Tan Cher Liang as a Director of the Company; or (ii) the conclusion of the third annual general meeting of the Company following the passing of this Resolution."

[See Explanatory Note (v)] (Resolution 9)

#### 10. Proposed renewal of the Share Purchase Mandate

"That:

- (a) for the purposes of Sections 76C and 76E of the Companies Act, the exercise by the Directors of the Company of all the powers of the Company to purchase or otherwise acquire ordinary Shares in the issued share capital of the Company not exceeding in aggregate the Prescribed Limit (as hereafter defined), at such price or prices as may be determined by the Directors of the Company from time to time up to the Maximum Price (as hereafter defined), whether by way of:
  - (i) market purchases (each a "Market Purchase") on the SGX-ST transacted through the Central Limit Order Book (CLOB) trading system, through one or more duly licensed stockbrokers appointed by the Company for the purpose; and/or
  - (ii) off-market purchases (each an "Off-Market Purchase") effected otherwise than on the SGX-ST in accordance with any equal access scheme as may be determined or formulated by the Directors of the Company as they consider fit, such scheme shall satisfy all the conditions prescribed by the Companies Act,

and otherwise in accordance with all other laws, regulations and rules of the SGX-ST as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the "Share Purchase Mandate");

- (b) the authority conferred on the Directors of the Company pursuant to the Share Purchase Mandate may be exercised by the Directors of the Company at any time and from time to time during the period commencing from the passing of this Resolution and expiring on the earliest of:
  - (i) the date on which the next annual general meeting of the Company is held or is required by law to be held;
  - (ii) the date on which Share purchases or acquisitions have been carried out to the full extent permitted under the Share Purchase Mandate; or
  - (iii) the date on which the authority contained in the Share Purchase Mandate is varied or revoked by an ordinary resolution of shareholders of the Company in general meeting;

#### (c) in this Resolution:

"Prescribed Limit" means ten per cent. (10%) of the issued ordinary Shares (excluding treasury shares and subsidiary holdings) of the Company as at the date of the passing of this Resolution; and

"Maximum Price" in relation to a Share to be purchased or acquired, means an amount (excluding brokerage, trading fee, clearing fee, applicable goods and services tax and other related expenses) not exceeding:

- (i) in the case of a Market Purchase: 105 per cent. (105%) of the Average Closing Price (as hereafter defined);
- (ii) in the case of an Off-Market Purchase: 120 per cent. (120%) of the Highest Last Dealt Price (as hereafter defined),

where:

"Average Closing Price" means the average of the closing market prices of a Share over the last five (5) market days, on which transactions in the Shares were recorded, immediately preceding the date of the Market Purchase, and deemed to be adjusted for any corporate action that occurs during the relevant five-day period and the date of the Market Purchase;

"Highest Last Dealt Price" means the highest price transacted for a Share as recorded on the market day on which transactions in the Shares were recorded, immediately preceding the date of the making of the offer (as hereafter defined) for an Off-Market Purchase; and

"date of the making of the offer" means the date on which the Company announces its intention to make an offer for an Off-Market Purchase, stating the purchase or acquisition price (which shall not be more than the Maximum Price for an Off-Market Purchase calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase; and

(d) the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they may consider expedient or necessary to give effect to the transactions contemplated by this Resolution."

[See Explanatory Note (vi)] (Resolution 10)

By Order of the Board of Directors of the Company

Chee Yuen Li, Andrea Tan Yong Kwang Joint Company Secretaries

Singapore 6 April 2022

#### **Explanatory Notes:**

- (i) Detailed information on Mr. Soh Siak Poh Benedict can be found in the Company's Annual Report. Mr. Soh Siak Poh Benedict, if re-elected as a Director of the Company, will remain as Executive Chairman of the Company.
- (ii) Detailed information on Mr. Chong Siew Ling can be found in the Company's Annual Report. Mr. Chong Siew Ling, if re-elected as a Director of the Company, will remain as Group Managing Director, Exhibitions & Thematic and Executive Director of the Company.
- (iii) Detailed information on Mr. Loh Eu Tse Derek can be found in the Company's Annual Report. Mr. Loh Eu Tse Derek, if reelected as a Director of the Company, will remain as an Independent Director of the Company and continue to serve as the Chairman of the Nominating Committee and as a Member of the Audit Committee and Remuneration Committee. He will be considered independent for the purposes of Rule 704(8) of the Listing Manual of the SGX-ST.
- (iv) The Ordinary Resolution 7 proposed in item 7 above, if passed, will empower the Directors of the Company to issue Shares, make or grant instruments convertible into Shares and to issue Shares pursuant to such instruments, up to a number not exceeding, in total, fifty per cent. (50%) of the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company, of which up to twenty per cent. (20%) may be issued other than on a pro-rata basis to the shareholders of the Company.
  - For determining the aggregate number of Shares and convertible securities that may be issued, the total number of issued Shares (excluding treasury shares and subsidiary holdings) will be calculated based on the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company at the time this Ordinary Resolution is passed after adjusting for new Shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are issued and outstanding or subsisting at the time when this Ordinary Resolution is passed and any subsequent bonus issue, consolidation or subdivision of Shares.
- (v) The Ordinary Resolutions 8 and 9 proposed in items 8 and 9 above respectively are to approve the continued appointment of Mr. Tan Cher Liang as an Independent Director of the Company. Detailed information on Mr. Tan Cher Liang can be found in the Company's Annual Report. Mr. Tan Cher Liang was appointed to the Board of Directors of the Company as an Independent Director on 30 April 2013, and was last re-elected as a Director of the Company in accordance with Regulation 89 of the Constitution of the Company at the Eighteenth Annual General Meeting of the Company held on 29 April 2021. Mr. Tan Cher Liang will have served more than nine (9) years as a Director of the Company as of and from 30 April 2022. Accordingly, the Company is seeking the requisite approval from shareholders in accordance with Rules 210(5) (d)(iiii)(A) and (B) of the Listing Manual of the SGX-ST for Mr. Tan Cher Liang's continued appointment as an Independent Director of the Company.

Under Rule 210(5)(d)(iii) of the Listing Manual of the SGX-ST (which took effect from 1 January 2022), a director of a company will not be independent if he/she has been a director of the company for an aggregate period of more than nine (9) years and his/her continued appointment as an independent director of the company has not been sought and approved in separate resolutions by (i) all shareholders; and (ii) shareholders, excluding the directors and the chief executive officer of the company, and their respective associates (as defined in the Listing Manual of the SGX-ST). Such approval shall continue in force until the earlier of the following: (i) the retirement or resignation of the director as a director of the company; or (ii) the conclusion of the third annual general meeting of the company following the passing of the resolutions.

If Ordinary Resolutions 8 and 9 are carried, Mr. Tan Cher Liang will remain as an Independent Director of the Company until the earlier of his retirement or resignation as a Director of the Company or until the conclusion of the third annual general meeting of the Company following the passing of these resolutions. Mr. Tan Cher Liang will continue to serve as the Chairman of the Audit Committee and as a Member of the Nominating Committee and Remuneration Committee. He will be considered independent for the purposes of Rule 704(8) of the Listing Manual of the SGX-ST.

If Ordinary Resolution 8 and/or Ordinary Resolution 9 is/are not carried, Mr. Tan Cher Liang will be re-designated as a Non-Executive and Non-Independent Director of the Company as of and from 30 April 2022. Rule 210(5)(c) of the Listing Manual of the SGX-ST (which took effect from 1 January 2022) provides that independent directors of a company must comprise at least one-third of the board of directors of the company. As such, if Mr. Tan Cher Liang is to be re-designated as a Non-Executive and Non-Independent Director, the Company will take the appropriate steps thereafter to appoint new independent director(s) in compliance with Rule 210(5)(c) of the Listing Manual of the SGX-ST.

(vi) The Ordinary Resolution 10 proposed in item 10 above, if passed, will empower the Directors of the Company to purchase or otherwise acquire Shares by way of Market Purchases and/or Off-Market Purchases, provided that the aggregate number of Shares to be purchased or acquired under the Share Purchase Mandate does not exceed the Prescribed Limit, and at such price or prices as may be determined by the Directors of the Company from time to time up to the Maximum Price. The information relating to this proposed Ordinary Resolution is set out in the Circular to Shareholders in relation to the Proposed Renewal of the Share Purchase Mandate enclosed together with the Company's Annual Report.

### Notes on the alternative arrangements for the AGM:

#### General

- In view of the safe distancing regulations to hold physical meetings and as part of its efforts to minimise physical interactions and COVID-19 transmission risks, the Company will be conducting its AGM by way of electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020.
- 2. Documents relating to the business of the AGM, which comprise the Annual Report of the Company for the financial year ended 31 December 2021 (the "Annual Report"), the Notice of AGM, the accompanying Proxy Form for the AGM (the "Proxy Form") and the Circular to Shareholders in relation to the Proposed Renewal of the Share Purchase Mandate (the "Circular"), will be published on SGXNET and the Company's website at the following link: <a href="http://kingsmen.listedcompany.com/#agm">http://kingsmen.listedcompany.com/#agm</a>. Printed copies of the Annual Report, Notice of AGM, Proxy Form and Circular will NOT be mailed to the shareholders of the Company ("Shareholders").

#### Participation in the AGM via live webcast or live audio feed

- As the AGM will be held by way of electronic means, Shareholders will **NOT** be able to attend the AGM in person. All Shareholders or their corporate representatives (in the case of Shareholders which are legal entities) will be able to participate in the AGM proceedings by accessing a live webcast or live audio feed. To do so, Shareholders are required to pre-register their participation in the AGM (the "**Pre-registration**") at the following link: <a href="https://kingsmenagm.listedcompany.com/kingsmen-creatives-ltd-agm-2022/registration">https://kingsmenagm.listedcompany.com/kingsmen-creatives-ltd-agm-2022/registration</a> (the "**AGM Registration and Q&A Link**") by **10.00 a.m. on 25 April 2022** (the "**Registration Deadline**") for verification of their status as Shareholders or as corporate representatives of Shareholders.
- 4. Upon successful verification, each verified Shareholder or its corporate representative will receive an email by **10.00 a.m.** on **27 April 2022**. The email will contain instructions to access the live webcast or live audio feed of the AGM proceedings. Shareholders or their corporate representatives must not forward the email to other persons who are not entitled to participate in the AGM proceedings. Shareholders or their corporate representatives who have pre-registered by the Registration Deadline in accordance with paragraph 3 above but did not receive an email by **10.00 a.m. on 27 April 2022** may contact the Company for assistance via telephone at +65 6880 4305 during office hours on 27 April 2022.

### Voting by proxy

- 5. Shareholders may only exercise their voting rights at the AGM via proxy voting (see paragraphs 6 to 8 below).
- 6. Shareholders who wish to vote on any or all of the resolutions at the AGM must appoint the Chairman of the AGM as their proxy to do so on their behalf. In appointing the Chairman of the AGM as proxy, Shareholders must give specific instructions as to voting, or abstention from voting, in respect of a resolution in the Proxy Form, failing which the appointment of the Chairman of the AGM as proxy for that resolution will be treated as invalid.
- 7. The duly executed Proxy Form must be submitted in the following manner:
  - (i) if submitted by post, be deposited at the registered office of the Company at 22 Changi Business Park Central 2, The Kingsmen Experience, Singapore 486032; or
  - (ii) if submitted electronically, be submitted via email to proxyform@kingsmen-int.com,

in either case, not less than 72 hours before the time appointed for the holding of the AGM.

8. Shareholders who hold their shares through a Relevant Intermediary as defined in Section 181 of the Companies Act (including Supplementary Retirement Scheme ("SRS") investors, CPF Investment Scheme ("CPFIS") investors and holders under depository agents) and who wish to exercise their votes by appointing the Chairman of the AGM as proxy should approach their respective Relevant Intermediaries (including their respective SRS approved banks, CPFIS agent banks or depository agents) to submit their voting instructions by 5.00 p.m. on 19 April 2022, being seven (7) working days before the date of the AGM.

### Submission of, and the Company's response to, questions prior to the AGM

- 9. Shareholders may submit questions related to the resolutions to be tabled for approval at the AGM by **10.00 a.m. on 18 April 2022** during the Pre-registration via the AGM Registration and Q&A Link, or by email (together with their full name (as per CDP records), identification number, and contact number (to enable the Company and/or its agents and service providers to authenticate their status as shareholders)) to the Company via RSVP@kingsmen-int.com, so that the questions may be addressed prior to the AGM proceedings. Shareholders will not be allowed to ask questions during the live webcast of the AGM.
- 10. The Company shall address relevant and substantial questions relating to the resolutions to be tabled for approval at the AGM and publish its responses on SGXNET and the Company's website by **10.00 a.m. on 22 April 2022**. The Company will publish the minutes of the AGM on SGXNET and the Company's website within one (1) month after the date of the AGM.

#### Personal data privacy:

By (a) submitting an instrument appointing the Chairman of the AGM as proxy to vote at the AGM and/or any adjournment thereof, or (b) completing the Pre-registration in accordance with this Notice of AGM, or (c) submitting any question prior to the AGM in accordance with this Notice of AGM, a Shareholder consents to the collection, use and disclosure of the Shareholder's personal data by the Company (or its agents or service providers) for the following purposes:

- (i) the processing and administration by the Company (or its agents or service providers) of Proxy Forms appointing the Chairman of the AGM as proxy for the AGM (including any adjournment thereof);
- (ii) the processing of the Pre-registration for purposes of granting access to Shareholders (or their corporate representatives in the case of Shareholders which are legal entities) to the live webcast or live audio feed of the AGM proceedings and providing them with any technical assistance where necessary;
- (iii) addressing relevant and substantial questions from Shareholders received before the AGM and if necessary, following up with the relevant Shareholders in relation to such questions;
- (iv) the preparation and compilation of the attendance lists, proxy lists, minutes and other documents relating to the AGM (including any adjournment thereof); and
- (v) enabling the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/ or guidelines.