

UNAUDITED FINANCIAL STATEMENTS AND DIVIDEND ANNOUNCEMENT FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2016
PART 1 – INFORMATION REQUIRED FOR QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR ANNOUNCEMENTS

1(a) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Note	Group		Change %
		Year Ended		
		31 Dec 16 S\$'000	31 Dec 15 S\$'000	
Revenue		329,707	327,903	0.6%
Cost of sales		(246,260)	(244,226)	0.8%
Gross profit		83,447	83,677	-0.3%
Other items of income				
Interest income		353	389	-9.3%
Other income	(a)	4,720	10,947	-56.9%
Other items of expense				
Depreciation of property, plant and equipment		(2,429)	(2,310)	5.2%
Employee benefits expense		(58,527)	(56,702)	3.2%
Other expenses		(12,422)	(13,032)	-4.7%
Interest expense		(596)	(630)	-5.4%
Share of results of associates		(196)	(698)	-71.9%
Profit before tax	(b)	14,350	21,641	-33.7%
Income tax expense	(c)	(2,586)	(2,555)	1.2%
Profit net of tax		11,764	19,086	-38.4%
Other comprehensive income/(loss):				
Items that may be reclassified subsequently to profit or loss:				
Change in fair value of available-for-sale financial asset		(882)	550	n/m
Remeasurement gain on defined benefit plan, net of tax		20	-	n/m
Exchange differences on translating foreign operations, net of tax		(414)	305	n/m
Other comprehensive (loss)/income for the year, net of tax		(1,276)	855	n/m
Total comprehensive income		10,488	19,941	-47.4%
Profit/(loss) net of tax attributable to:				
Equity holders of the Company		11,896	19,068	-37.6%
Non-controlling interests		(132)	18	n/m
Profit net of tax		11,764	19,086	-38.4%
Total comprehensive income/(loss) attributable to:				
Equity holders of the Company		10,634	19,966	-46.7%
Non-controlling interests		(146)	(25)	484.0%
Total comprehensive income		10,488	19,941	-47.4%

Note :

n/m = not meaningful

1(a) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year. (Cont'd)

Explanatory notes to consolidated income statement

(a) Other income comprises :-

	Group	
	Year Ended	
	31 Dec 16	31 Dec 15
	S\$'000	S\$'000
Corporate fee income	474	489
Dividend income from available-for-sale financial asset	106	-
Gain on deemed disposal of interest in an associate	77	572
Gain on disposal of interest in an associate	-	2,017
Gain on fair value adjustment of available-for-sale financial asset	-	3,930
Net foreign exchange gain	318	-
Net gain on disposal of property, plant and equipment	79	35
Rental income	2,022	1,852
Service income	1,041	1,447
Write-back of impairment loss on doubtful trade receivables	9	-
Miscellaneous income	594	605
	4,720	10,947

(b) The following items have been included in arriving at profit before tax :-

	Group	
	Year Ended	
	31 Dec 16	31 Dec 15
	S\$'000	S\$'000
Amortisation of intangible asset	91	91
Amortisation of land use right	243	60
Bad trade debts written off	206	363
Impairment loss on doubtful trade receivables	695	187
Impairment loss on held-to-maturity investment	13	28
Net foreign exchange loss	-	624
Operating lease expenses	3,872	3,823
Property, plant and equipment written off	4	29

(c) Included in income tax expense for the current year ended 31 December 2016 is an over-provision of S\$1,432,000 (2015: S\$582,000) relating to prior years.

1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

	Note	Group		Company	
		As at 31 Dec 16 S\$'000	As at 31 Dec 15 S\$'000	As at 31 Dec 16 S\$'000	As at 31 Dec 15 S\$'000
ASSETS					
Non-current assets					
Land use right		6,981	7,224	6,981	7,224
Property, plant and equipment		24,610	23,952	1,404	213
Intangible assets		7,794	7,783	-	-
Investments in subsidiaries		-	-	25,715	25,715
Investments in associates		5,954	6,722	3,430	3,430
Other investments		4,304	6,173	4,304	6,173
Trade and other receivables		759	635	-	-
Deferred tax assets		426	576	47	124
		<u>50,828</u>	<u>53,065</u>	<u>41,881</u>	<u>42,879</u>
Current assets					
Other investments		1,014	-	1,014	-
Inventories		1,607	2,736	-	-
Gross amount due from customers					
for contract work-in-progress	(d)	23,595	19,812	-	-
Trade and other receivables	(e)	104,730	103,149	5,858	3,509
Other assets		1,102	858	174	132
Cash and cash equivalents	(f)	76,155	72,611	10,041	6,007
		<u>208,203</u>	<u>199,166</u>	<u>17,087</u>	<u>9,648</u>
Total assets		<u>259,031</u>	<u>252,231</u>	<u>58,968</u>	<u>52,527</u>
EQUITY AND LIABILITIES					
Equity attributable to equity holders of the Company					
Share capital		27,130	26,331	27,130	26,331
Retained earnings		92,900	87,030	27,812	21,898
Other reserves		(3,204)	(2,084)	1,554	2,376
		<u>116,826</u>	<u>111,277</u>	<u>56,496</u>	<u>50,605</u>
Non-controlling interests		1,844	2,094	-	-
Total equity		<u>118,670</u>	<u>113,371</u>	<u>56,496</u>	<u>50,605</u>
Non-current liabilities					
Trade and other payables		1,245	758	-	-
Other financial liabilities		6,807	8,322	-	-
Deferred tax liabilities		374	513	-	-
		<u>8,426</u>	<u>9,593</u>	<u>-</u>	<u>-</u>
Current liabilities					
Gross amount due to customers					
for contract work-in-progress	(g)	10,521	4,567	-	-
Trade and other payables	(h)	110,660	109,784	2,472	1,841
Other financial liabilities		4,249	5,063	-	-
Other liabilities		2,607	3,732	-	81
Income tax payable		3,898	6,121	-	-
		<u>131,935</u>	<u>129,267</u>	<u>2,472</u>	<u>1,922</u>
Total liabilities		<u>140,361</u>	<u>138,860</u>	<u>2,472</u>	<u>1,922</u>
Total equity and liabilities		<u>259,031</u>	<u>252,231</u>	<u>58,968</u>	<u>52,527</u>

1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year. (Cont'd)

Explanatory notes to statements of financial position

(d) **Gross amount due from customers for contract work-in-progress**

Gross amount due from customers for contract work-in-progress comprises of the contract costs incurred and the profits/losses recognised less the progress billings on our interior fit-out projects and various thematic works across Asia and the Middle East.

(e) **Trade and other receivables**

	Group		Company	
	As at 31 Dec 16 S\$'000	As at 31 Dec 15 S\$'000	As at 31 Dec 16 S\$'000	As at 31 Dec 15 S\$'000
Trade receivables	95,816	94,764	1,309	1,125
Other receivables	8,914	8,385	4,549	2,384
Total	104,730	103,149	5,858	3,509

(f) **Cash and cash equivalents**

	Group		Company	
	As at 31 Dec 16 S\$'000	As at 31 Dec 15 S\$'000	As at 31 Dec 16 S\$'000	As at 31 Dec 15 S\$'000
Cash at banks and in hand	60,027	64,649	1,631	3,145
Short-term deposits	16,128	7,962	8,410	2,862
Total	76,155	72,611	10,041	6,007

(g) **Gross amount due to customers for contract work-in-progress**

Gross amount due to customers for contract work-in-progress comprises of the progress billings less the contract costs incurred and the profits/losses recognised on our interior fit-out projects and various thematic works across Asia and the Middle East.

(h) **Trade and other payables**

	Group		Company	
	As at 31 Dec 16 S\$'000	As at 31 Dec 15 S\$'000	As at 31 Dec 16 S\$'000	As at 31 Dec 15 S\$'000
Trade payables	89,787	93,100	-	-
Other payables	20,873	16,684	2,472	1,841
Total	110,660	109,784	2,472	1,841

1(b)(ii) In relation to the aggregate amount of the group's borrowings and debt securities, specify the following as at the end of the current financial period reported on with comparative figures as at the end of the immediately preceding financial year.

	Group	
	As at 31 Dec 16	As at 31 Dec 15
	S\$'000	S\$'000
<u>Secured</u>		
- repayable within one year	4,249	5,063
- repayable after one year	6,807	8,322
	11,056	13,385
<u>Unsecured</u>		
- repayable within one year	-	-
- repayable after one year	-	-
	-	-

Details of any collaterals

Bank loans and trust receipts are secured by way of legal charges on the Group's three factory units in Malaysia, corporate guarantees of the Company and a subsidiary in Malaysia, personal guarantees given by certain directors of the subsidiaries in Malaysia and short-term deposits pledged to the banks.

Finance lease obligations are secured by the rights to the motor vehicles.

1(c) **A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.**

	Group	
	Year Ended	
Note	31 Dec 16	31 Dec 15
	S\$'000	S\$'000
Cash flows from operating activities		
Profit before tax	14,350	21,641
Adjustments for:		
Amortisation of intangible asset	91	91
Amortisation of land use right	243	60
Bad trade debts written off	206	363
Depreciation of property, plant and equipment	3,556	3,146
Dividend income from available-for-sale financial asset	(40)	-
Gain on deemed disposal of interest in an associate	(77)	(572)
Gain on disposal of interest in an associate	-	(2,017)
Gain on fair value adjustment of available-for-sale financial asset	-	(3,930)
Impairment loss on held-to-maturity investment	13	28
Net gain on disposal of property, plant and equipment	(79)	(35)
Net impairment loss on doubtful trade receivables	686	187
Performance share scheme expense	573	846
Property, plant and equipment written off	4	29
Interest income	(353)	(389)
Interest expense	596	630
Share of results of associates	196	698
Currency realignment	267	665
Operating cash flows before changes in working capital	20,232	21,441
(Increase)/decrease in:		
Inventories	1,129	(554)
Gross amount due from customers for contract work-in-progress	(3,783)	(4,128)
Trade and other receivables	(2,597)	(11,169)
Other assets	(196)	295
Increase/(decrease) in:		
Gross amount due to customers for contract work-in-progress	5,954	(2,459)
Trade and other payables	332	10,828
Other liabilities	(759)	2,230
Net cash flows from operations	20,312	16,484
Interest received	353	389
Interest paid	(596)	(630)
Income tax paid	(4,938)	(3,361)
Net cash flows from operating activities	15,131	12,882
Cash flows from investing activities		
Purchase of property, plant and equipment	(3,543)	(17,803)
Proceeds from disposal of property, plant and equipment	106	59
Acquisition of land use right	-	(7,284)
Acquisition of non-controlling interest of subsidiaries	-	(1,517)
Acquisition of additional interest in associates	-	(434)
Net proceeds from disposal of interest in an associate	-	2,224
Dividend income from associates	680	847
Net cash flows used in investing activities	(2,757)	(23,908)
Cash flows from financing activities		
Dividends paid on ordinary shares	(5,944)	(6,875)
Dividends paid to non-controlling interest of subsidiaries	(104)	(155)
Purchase of treasury shares	(140)	(523)
Proceeds from draw down of loans and borrowings	3,038	17,307
Repayment of loans and borrowings	(5,180)	(9,956)
Repayment of finance lease obligations	(35)	(21)
Decrease/(increase) in deposits pledged to banks for banking facilities	319	(311)
Net cash flows used in financing activities	(8,046)	(534)
Net increase/(decrease) in cash and cash equivalents	4,328	(11,560)
Effect of exchange rate changes on cash and cash equivalents	(465)	888
Cash and cash equivalents at beginning of year	70,688	81,360
Cash and cash equivalents at end of year	74,551	70,688
(i)		

1(c) **A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year. (Cont'd)**

Explanatory note to consolidated cash flow statement

(i) Cash and cash equivalents included in the consolidated cash flow statement comprise the following:-

	Group	
	As at 31 Dec 16	As at 31 Dec 15
	S\$'000	S\$'000
Cash at banks and in hand	60,027	64,649
Short-term deposits	16,128	7,962
	<u>76,155</u>	<u>72,611</u>
Less: Deposits pledged to banks for banking facilities	(1,604)	(1,923)
	<u>74,551</u>	<u>70,688</u>

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

Group	Attributable to equity holders of the Company					
	Share capital S\$'000	Retained earnings S\$'000	Other reserves S\$'000	Equity attributable to equity holders of the Company, total S\$'000	Non-controlling interests S\$'000	Equity, total S\$'000
Opening balance at 1 January 2016	26,331	87,030	(2,084)	111,277	2,094	113,371
Profit/(loss) for the year	-	11,896	-	11,896	(132)	11,764
<u>Other comprehensive income/(loss)</u>						
Change in fair value of available-for-sale financial asset	-	-	(882)	(882)	-	(882)
Defined benefit plan remeasurement	-	19	-	19	1	20
Foreign currency translation	-	-	(399)	(399)	(15)	(414)
Other comprehensive income/(loss) for the year, net of tax	-	19	(1,281)	(1,262)	(14)	(1,276)
Total comprehensive income/(loss) for the year	-	11,915	(1,281)	10,634	(146)	10,488
<u>Contributions by and distributions to equity holders</u>						
Purchase of treasury shares	(140)	-	-	(140)	-	(140)
Treasury shares reissued pursuant to performance share scheme	663	-	60	723	-	723
Ordinary shares issued pursuant to performance share scheme	276	-	-	276	-	276
Dividends paid on ordinary shares	-	(5,944)	-	(5,944)	-	(5,944)
Total contributions by and distributions to equity holders	799	(5,944)	60	(5,085)	-	(5,085)
<u>Changes in ownership interests in subsidiaries</u>						
Dividends paid to non-controlling interest of subsidiaries	-	-	-	-	(104)	(104)
Total changes in ownership interests in subsidiaries	-	-	-	-	(104)	(104)
Total transactions with equity holders in their capacity as equity holders	799	(5,944)	60	(5,085)	(104)	(5,189)
<u>Other</u>						
Appropriation to statutory reserve fund	-	(101)	101	-	-	-
Total other	-	(101)	101	-	-	-
Closing balance at 31 December 2016	27,130	92,900	(3,204)	116,826	1,844	118,670

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year. (Cont'd)

Group	Attributable to equity holders of the Company					
	Share capital S\$'000	Retained earnings S\$'000	Other reserves S\$'000	Equity attributable to equity holders of the Company, total S\$'000	Non-controlling interests S\$'000	Equity, total S\$'000
Opening balance at 1 January 2015	23,614	74,923	(1,790)	96,747	4,318	101,065
Profit for the year	-	19,068	-	19,068	18	19,086
<u>Other comprehensive income/(loss)</u>						
Change in fair value of available-for-sale financial asset	-	-	550	550	-	550
Foreign currency translation	-	-	348	348	(43)	305
Other comprehensive income/(loss) for the year, net of tax	-	-	898	898	(43)	855
Total comprehensive income/(loss) for the year	-	19,068	898	19,966	(25)	19,941
<u>Contributions by and distributions to equity holders</u>						
Purchase of treasury shares	(523)	-	-	(523)	-	(523)
Ordinary shares issued pursuant to performance share scheme	1,435	-	-	1,435	-	1,435
Ordinary shares issued pursuant to acquisition of non-controlling interest in a subsidiary	1,805	-	-	1,805	-	1,805
Dividends paid on ordinary shares	-	(6,875)	-	(6,875)	-	(6,875)
Total contributions by and distributions to equity holders	2,717	(6,875)	-	(4,158)	-	(4,158)
<u>Changes in ownership interests in subsidiaries</u>						
Acquisition of non-controlling interest of subsidiaries without a change in control	-	-	(1,278)	(1,278)	(2,044)	(3,322)
Dividends paid to non-controlling interest of subsidiaries	-	-	-	-	(155)	(155)
Total changes in ownership interests in subsidiaries	-	-	(1,278)	(1,278)	(2,199)	(3,477)
Total transactions with equity holders in their capacity as equity holders	2,717	(6,875)	(1,278)	(5,436)	(2,199)	(7,635)
<u>Other</u>						
Appropriation to statutory reserve fund	-	(86)	86	-	-	-
Total other	-	(86)	86	-	-	-
Closing balance at 31 December 2015	26,331	87,030	(2,084)	111,277	2,094	113,371

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year. (Cont'd)

Company	Attributable to equity holders of the Company			
	Share capital S\$'000	Retained earnings S\$'000	Other reserves S\$'000	Equity, total S\$'000
Opening balance at 1 January 2016	26,331	21,898	2,376	50,605
Profit for the year	-	11,858	-	11,858
<u>Other comprehensive loss</u>				
Change in fair value of available-for-sale financial asset	-	-	(882)	(882)
Other comprehensive loss for the year, net of tax	-	-	(882)	(882)
Total comprehensive income/(loss) for the year	-	11,858	(882)	10,976
<u>Contributions by and distributions to equity holders</u>				
Purchase of treasury shares	(140)	-	-	(140)
Treasury shares reissued pursuant to performance share scheme	663	-	60	723
Ordinary shares issued pursuant to performance share scheme	276	-	-	276
Dividends paid on ordinary shares	-	(5,944)	-	(5,944)
Total contributions by and distributions to equity holders	799	(5,944)	60	(5,085)
Total transactions with equity holders in their capacity as equity holders	799	(5,944)	60	(5,085)
Closing balance at 31 December 2016	27,130	27,812	1,554	56,496
Opening balance at 1 January 2015	23,614	12,346	1,826	37,786
Profit for the year	-	16,427	-	16,427
<u>Other comprehensive income</u>				
Change in fair value of available-for-sale financial asset	-	-	550	550
Other comprehensive income for the year, net of tax	-	-	550	550
Total comprehensive income for the year	-	16,427	550	16,977
<u>Contributions by and distributions to equity holders</u>				
Purchase of treasury shares	(523)	-	-	(523)
Ordinary shares issued pursuant to performance share scheme	1,435	-	-	1,435
Ordinary shares issued pursuant to acquisition of non-controlling interest in a subsidiary	1,805	-	-	1,805
Dividends paid on ordinary shares	-	(6,875)	-	(6,875)
Total contributions by and distributions to equity holders	2,717	(6,875)	-	(4,158)
Total transactions with equity holders in their capacity as equity holders	2,717	(6,875)	-	(4,158)
Closing balance at 31 December 2015	26,331	21,898	2,376	50,605

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares, excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

Ordinary shares issued and fully paid-up	Number of shares	Issued and paid-up share capital S\$'000
Balance as at 1 January 2016	196,919,181	26,331
Purchase of treasury shares	(216,300)	(140)
Treasury shares reissued pursuant to performance share scheme	1,041,300	663
Ordinary shares issued pursuant to performance share scheme	<u>396,600</u>	<u>276</u>
Balance as at 31 December 2016	<u>198,140,781</u>	<u>27,130</u>

There were no outstanding convertibles issued by the Company as at 31 December 2016 and 31 December 2015.

There were Nil and 825,000 treasury shares held by the Company against the total number of issued shares excluding treasury shares of 198,140,781 and 196,919,181 as at 31 December 2016 and 31 December 2015 respectively.

1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	Company	
	As at 31 Dec 16	As at 31 Dec 15
Total number of issued shares excluding treasury shares	<u>198,140,781</u>	<u>196,919,181</u>

1(d)(iv) A statement showing all sales, transfers, disposals, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

	Number of treasury shares held	Treasury shares S\$'000
Balance as at 1 January 2016	825,000	523
Purchase of treasury shares	216,300	140
Treasury shares reissued pursuant to performance share scheme	<u>(1,041,300)</u>	<u>(663)</u>
Balance as at 31 December 2016	<u>-</u>	<u>-</u>

2 Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited nor reviewed by the Company's auditors.

3 Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).

Not applicable.

4 Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed in paragraph 5 below, the accounting policies and methods of computation adopted in the financial statements for the current reporting year are consistent with those disclosed in the audited financial statements for the financial year ended 31 December 2015.

5 If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The Group has adopted all the applicable new and revised Financial Reporting Standards ("FRS") and Interpretations of Financial Reporting Standards ("INT FRS") that are mandatory for the accounting periods beginning on or after 1 January 2016. The adoption of these new and revised FRS and INT FRS did not result in any substantial change to the Group's and the Company's accounting policies and has no significant impact on the financial statements for the current reporting year.

6 Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

	Group	
	Year Ended	
	31 Dec 16	31 Dec 15
Net profit attributable to shareholders (S\$'000)	11,896	19,068
Weighted average number of ordinary shares in issue	197,663,484	196,318,327
Basic and diluted earnings per share (S\$ cents)	6.02	9.71

The basic and diluted earnings per share are the same as there were no potentially dilutive ordinary shares in issue as at 31 December 2016 and 31 December 2015.

7 **Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the:-**

- (a) **current financial period reported on; and**
(b) **immediately preceding financial year.**

	Group		Company	
	As at 31 Dec 16	As at 31 Dec 15	As at 31 Dec 16	As at 31 Dec 15
Net asset value, net of non-controlling interests (S\$'000)	116,826	111,277	56,496	50,605
Number of ordinary shares in issue, excluding treasury shares	198,140,781	196,919,181	198,140,781	196,919,181
Net asset value per ordinary share (S\$ cents)	58.96	56.51	28.51	25.70

8 **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-**

- (a) **any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and**

Revenue

	Group			
	Year Ended		+/-	
	31 Dec 16	31 Dec 15	S\$'000	%
	S\$'000	S\$'000	S\$'000	
Exhibitions & Thematic	151,435	172,306	(20,871)	-12.1%
Retail & Corporate Interiors	150,486	128,992	21,494	16.7%
Research & Design	15,083	15,008	75	0.5%
Alternative Marketing	12,703	11,597	1,106	9.5%
	329,707	327,903	1,804	0.6%

For the financial year ended 31 December 2016 ("FY2016"), the Group recorded a revenue of S\$329.7 million, an increase of S\$1.8 million or 0.6% compared to S\$327.9 million for the previous corresponding financial year ended 31 December 2015 ("FY2015").

The **Exhibitions & Thematic division** registered a revenue of S\$151.4 million in FY2016, a decrease of S\$20.9 million or 12.1% from S\$172.3 million in FY2015. The key contributors to the division's revenue included major events and projects such as Art Stage Singapore 2016, BNP Paribas WTA Finals Singapore presented by SC Global, Food & Hotel Asia, Formula 1 Singapore Grand Prix, Singapore Airshow 2016, TFWA Asia Pacific Exhibition & Conference 2016, Dubai Frame, Heilan Horse Cultural Experience Pavilion, King Abdulaziz Center for World Culture, KidZania Singapore and thematic projects in the region.

The **Retail & Corporate Interiors division** recorded a revenue of S\$150.5 million in FY2016, an increase of S\$21.5 million or 16.7% from S\$129.0 million in FY2015. The key accounts which contributed to the division's revenue included clients and brand names such as Birkenstock, Bottega Veneta, Coach, DBS Bank, DFS Venture, Fendi, Robinsons, Skechers, Tiffany & Co. and Uniqlo.

The **Research & Design division** achieved a revenue of S\$15.1 million in FY2016, an increase of S\$0.1 million or 0.5% compared to S\$15.0 million in FY2015. The key accounts which contributed to the division's revenue included clients and brand names such as AllSaints, BMW, Burberry, Changi Airport Group, Kate Spade, Michael Kors, National Museum of Singapore, Procter & Gamble Co., TAG Heuer, Under Armour and Valentino, and thematic projects in the region.

The **Alternative Marketing division** registered a revenue of S\$12.7 million in FY2016, an increase of S\$1.1 million or 9.5% compared to S\$11.6 million in FY2015. The key contributors to the division's revenue included events and projects from clients such as BMW, CPF Board, Health Promotion Board, Jurong Health, StarHub and Sustainable Energy Association of Singapore.

(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and (Cont'd)

Gross Profit

	Group		
	Year Ended		+/- %
	31 Dec 16	31 Dec 15	
	S\$'000	S\$'000	
Revenue	329,707	327,903	0.6%
Gross profit	83,447	83,677	-0.3%
Gross profit margin	25.3%	25.5%	

Gross profit in FY2016 decreased by S\$0.2 million or 0.3% to S\$83.5 million compared to S\$83.7 million in FY2015. The decrease was a result of a decline in gross profit margin and partially offset by higher revenue recorded. Gross profit margin was lower at 25.3% in FY2016 compared to 25.5% in FY2015, affected mainly by lower selling prices in the Retail and Corporate Interiors division.

Other Items of Income

Interest income relates mainly to interest income earned from short-term deposits and bank balances placed with banks.

Other income comprises items as set out in Note 1(a)(a).

Other Items of Expense

	Group		
	Year Ended		+/- %
	31 Dec 16	31 Dec 15	
	S\$'000	S\$'000	
Depreciation of property, plant and equipment	2,429	2,310	5.2%
Employee benefits expense	58,527	56,702	3.2%
Other expenses	12,422	13,032	-4.7%
Interest expense	596	630	-5.4%
	73,974	72,674	1.8%

Higher operating expenses were incurred in FY2016 compared to FY2015. The higher depreciation charge on property, plant and equipment was incurred mainly as a result of the acquisition of plant and equipment in FY2016 to support the operations of the Group. The increase in employee benefits expense was mainly due to higher cost resulting from increased average wage. Other expenses were lower mainly due to a net foreign exchange loss of S\$0.6 million recorded in FY2015 compared to a net foreign exchange gain of S\$0.3 million recorded in other income in FY2016. Lower interest expense was incurred as a lower amount of loans and borrowings was outstanding in FY2016 compared to FY2015.

Share of Results of Associates

Share of losses of associates decreased by S\$0.5 million or 71.9% to S\$0.2 million compared to S\$0.7 million in FY2015. The decrease was mainly due to lower loss contribution from an associate and partially offset by absence of profit contribution from Kingsmen C.M.T.I. Public Company Limited which ceased to be an associate since December 2015.

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and (Cont'd)

Profit Net of Tax Attributable to Equity Holders of the Company

Profit net of tax attributable to equity holders of the Company was S\$11.9 million in FY2016, a decrease of S\$7.2 million from FY2015. Excluding the S\$5.9 million one-off other income from the disposal of interest in an associate and the fair value of the remaining interest in FY2015, profit net of tax attributable to equity holders of the Company would be S\$13.1 million in FY2015. This amounted to a S\$1.2 million or 9.3% decrease in FY2016 compared to FY2015.

- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

Equity Attributable to Equity Holders of the Company

Equity attributable to equity holders of the Company increased by S\$5.5 million from S\$111.3 million as at 31 December 2015 to S\$116.8 million as at 31 December 2016. This was mainly due to movements in share capital of S\$0.8 million and profit net of tax attributable to equity holders of the Company of S\$11.9 million offset by dividend distribution of S\$6.0 million to shareholders of the Company and movements in other reserves of S\$1.1 million.

- 9 **Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

In our announcement on 8 November 2016, we stated that, barring unforeseen circumstances, we expect FY2016 to be a profitable year, with results lower than that of FY2015, reflecting the current market environment. Our FY2016 results are in line with the Group's expectation.

- 10 **A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.**

The Exhibitions and Thematic division continues to see opportunities in the exhibition, event, museum and thematic industries across Asia and the Middle East. The line-up of projects and attractions already secured provides a good foundation for the division to continue its momentum.

With its broad range of service offerings and expertise, the Retail and Corporate Interiors division is well placed to tap on opportunities in the affordable luxury retail, fast fashion retail, travel retail, corporate interior and food & beverage segments, while continuing its presence in the high-end luxury retail segment.

Against the backdrop of the current challenging and uncertain market environment, we will continue to strengthen our capabilities, enlarge our pool of accounts and explore new and synergistic business to enhance our service offerings to the market. As at 31 January 2017, we have secured contracts of S\$106 million, of which S\$97 million is expected to be recognised in FY2017. Barring unforeseen circumstances, we expect FY2017 to be a profitable year.

11 Dividend

(a) Current Financial Period Reported On

Any dividend declared for the current financial period reported on?

Yes.

Name of Dividend	Final
Dividend Type	Cash
Dividend Amount per Share (in SGD Cents)	1.50
Tax Rate	Tax exempt (one tier)

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

Yes.

Name of Dividend	Final
Dividend Type	Cash
Dividend Amount per Share (in SGD Cents)	2.00
Tax Rate	Tax exempt (one tier)

(c) Date payable

The above proposed dividends (the "Dividends"), subject to shareholders' approval at the forthcoming Annual General Meeting, will be paid on 31 May 2017.

(d) Books closure date

NOTICE IS HEREBY GIVEN THAT the Share Transfer Books and Register of Members of the Company will, subject to shareholders' approval of the Dividends at the forthcoming Annual General Meeting, be closed on 19 May 2017 to determine shareholders' entitlements to the Dividends and for the preparation of dividend warrants.

Duly completed registrable transfers received by the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte Ltd. at 50 Raffles Place, #32-01, Singapore Land Tower, Singapore 048623 up to 5.00 p.m. on 18 May 2017 will be registered to determine shareholders' entitlements to the Dividends. Members whose Securities Accounts with The Central Depository (Pte) Limited are credited with shares at 5.00 p.m. on 18 May 2017 will be entitled to the Dividends.

12 If no dividend has been declared/recommended, a statement to that effect.

Not applicable.

- 13** If the group has obtained a general mandate from shareholders for interested person transactions, the aggregate value of such transactions as required under Rule 920(1)(a)(ii) of the Listing Manual of the Singapore Exchange Securities Trading Limited. If no interested person transactions mandate has been obtained, a statement to that effect.

No interested person transaction mandate has been obtained from the shareholders of the Company. There were no interested person transactions of S\$100,000 and above entered into by the Group during the current financial year ended 31 December 2016.

- 14** Confirmation that the issuer has procured undertakings from its directors and executive officers under Rule 720(1) of the Listing Manual of the Singapore Exchange Securities Trading Limited.

The Company confirms that it has procured undertakings from its directors and executive officers in the format set out in Appendix 7.7 under Rule 720(1) of the Listing Manual of the Singapore Exchange Securities Trading Limited.

PART 2 – ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

15 Segmented revenue and results for business or geographical segments (of the Group) with comparative information for the immediately preceding year.

2016	Exhibitions and Thematic S\$'000	Retail and Corporate Interiors S\$'000	Research and Design S\$'000	Alternative Marketing S\$'000	Corporate and Others S\$'000	Eliminations S\$'000	Per Consolidated Financial Statements S\$'000
Revenue							
External customers	151,435	150,486	15,083	12,703	-	-	329,707
Inter-segment (Note A)	7,653	3,789	170	1,505	-	(13,117)	-
Total revenue	159,088	154,275	15,253	14,208	-	(13,117)	329,707
Results							
Interest income	106	120	9	4	114	-	353
Interest expense	(99)	(497)	-	-	-	-	(596)
Amortisation of intangible asset	(45)	(46)	-	-	-	-	(91)
Amortisation of land use right	-	-	-	-	(243)	-	(243)
Bad trade debts written off	(58)	(146)	(2)	-	-	-	(206)
Depreciation of property, plant and equipment	(2,021)	(1,202)	(190)	(45)	(98)	-	(3,556)
Dividend income from available-for-sale financial asset	-	-	-	-	106	-	106
Gain on deemed disposal of interest in an associate	-	-	-	-	77	-	77
Impairment loss on held-to-maturity investment	-	-	-	-	(13)	-	(13)
Net gain on disposal of property, plant and equipment	11	36	-	32	-	-	79
Net (impairment loss)/write-back of impairment loss on doubtful trade receivables	(346)	(345)	-	5	-	-	(686)
Performance share scheme expense	(400)	-	(155)	(18)	-	-	(573)
Property, plant and equipment written off	(1)	(1)	-	-	(2)	-	(4)
Share of results of associates	350	(530)	(16)	-	-	-	(196)
Segment profit/(loss)	11,413	1,834	1,486	1,038	(1,421)	-	14,350

**Segmented revenue and results for business or geographical segments (of the Group) with comparative information for the immediately preceding year.
(Cont'd)**

2015	Exhibitions and Thematic S\$'000	Retail and Corporate Interiors S\$'000	Research and Design S\$'000	Alternative Marketing S\$'000	Corporate and Others S\$'000	Eliminations S\$'000	Per Consolidated Financial Statements S\$'000
Revenue							
External customers	172,306	128,992	15,008	11,597	-	-	327,903
Inter-segment (Note A)	10,504	6,099	-	3,263	-	(19,866)	-
Total revenue	182,810	135,091	15,008	14,860	-	(19,866)	327,903
Results							
Interest income	95	201	11	4	78	-	389
Interest expense	(125)	(505)	-	-	-	-	(630)
Amortisation of intangible asset	(45)	(46)	-	-	-	-	(91)
Amortisation of land use right	-	-	-	-	(60)	-	(60)
Bad trade debts written off	(338)	(25)	-	-	-	-	(363)
Depreciation of property, plant and equipment	(1,708)	(1,029)	(217)	(90)	(102)	-	(3,146)
Gain on deemed disposal of interest in an associate	-	-	-	-	572	-	572
Gain on disposal of interest in an associate	-	-	-	-	2,017	-	2,017
Gain on fair value adjustment of available-for-sale financial asset	-	-	-	-	3,930	-	3,930
Impairment loss on doubtful trade receivables	(27)	(121)	-	(39)	-	-	(187)
Impairment loss on held-to-maturity investment	-	-	-	-	(28)	-	(28)
Net gain on disposal of property, plant and equipment	5	30	-	-	-	-	35
Performance share scheme expense	(424)	(122)	(204)	(15)	(81)	-	(846)
Property, plant and equipment written off	(1)	(1)	-	(10)	(17)	-	(29)
Share of results of associates	330	(987)	(41)	-	-	-	(698)
Segment profit/(loss)	10,220	3,815	1,076	(153)	6,683	-	21,641

Note : Nature of eliminations to arrive at amounts reported in the consolidated financial statements is as follows:

A. Inter-segment revenue are eliminated on consolidation.

15 Segmented revenue and results for business or geographical segments (of the Group) with comparative information for the immediately preceding year. (Cont'd)

Segment revenue by geographical region

We have segmented our revenue by geographical region based on the location of our clients.

Revenue	Year Ended 31 Dec 16		Year Ended 31 Dec 15	
	S\$000	%	S\$000	%
North Asia	98,030	29.7%	119,452	36.4%
South Asia	180,799	54.9%	165,272	50.4%
Middle East	22,724	6.9%	20,760	6.3%
Europe	10,228	3.1%	11,656	3.6%
United States & Canada	15,921	4.8%	7,923	2.4%
Others	2,005	0.6%	2,840	0.9%
	329,707	100.0%	327,903	100.0%

16 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Please refer to paragraph 8 for review of performance.

17 A breakdown of sales as follows:-

	Group		
	Year ended		% Change + / (-)
	31 Dec 16 S\$'000	31 Dec 15 S\$'000	
Revenue reported for first half year	149,355	134,769	10.8%
Operating profit after tax before deducting non-controlling interests reported for first half year	958	3,671	-73.9%
Revenue reported for second half year	180,352	193,134	-6.6%
Operating profit after tax before deducting non-controlling interests reported for second half year	10,806	15,415	-29.9%

18 A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year as follows:-

	Latest Full Year S\$'000	Previous Full Year S\$'000
Ordinary	5,944	6,875
Preference	-	-
Total	5,944	6,875

19 Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13). If there are no such persons, the issuer must make an appropriate negative statement.

Name	Age	Family relationship with any Director and/or Substantial Shareholder	Current position and duties, and the year position was first held	Details of changes in duties and position held, if any, during the year
Ong Chin Kwan	59	Brother of Simon Ong Chin Sim (Deputy Executive Chairman, Executive Director and Substantial Shareholder)	<p>Executive Director and Creative Director of Kingsmen Design Pte Ltd.</p> <p>He is responsible for charting the creative direction and developing its design capabilities, ensuring that all designs meet the aesthetic, functional and budgetary requirements of our clients.</p> <p>Position held since January 2000.</p>	Not applicable

BY ORDER OF THE BOARD OF DIRECTORS

Soh Siak Poh Benedict
Executive Chairman

21 February 2017